



Agenda item: 15.

## Integration Joint Board

Date of Meeting: 27 June 2018.

Subject: Directions.

### 1. Summary

1.1. This report is to update Members on Directions following recent discussions at the Chief Officer's Network and the Integration Joint Board's Strategic Planning Session.

### 2. Purpose

2.1. To propose a review of the way Orkney currently structures its directions.

### 3. Recommendations

The Integration Joint Board is invited to:

3.1. Consider the contents of this report.

3.2. Approve a review of how the Board currently structures its Directions.

#### It is recommended:

3.3. That a facilitated session is arranged to consider Directions more fully.

3.4. That a refreshed template for issuing Directions be implemented with a timescale linked to the new Strategic Commissioning Plan outcomes for 2019 to 2022.

### 4. Background

4.1. A report was present to the Board on 29 June 2016 which recommended and approved the following:

- Approve the Directions.
- Agree delegated authority in line with the attached Directions to further development opportunities that arise are in line with the objectives of the Board.
- Approve the framework for the approach to Directions, to be trialled over the remainder of the current year.

4.2. Following development at the Chief Officer's network, there has been a review of Directions by Christina Naismith, Head of Integration Implementation, Integration Division.

4.3. At the Strategic Planning Session, Members were give examples of other areas' Directions and were informed that further guidance will be issued in November 2018.

## 5. Proposed Refresh of Directions

5.1. Members who attended the above Strategic Planning Session agreed that a facilitated session would allow Members to better understand the concept of Directions. This session will be delivered in one of the planned Strategic Planning Sessions.

5.2. It was also suggested that both Orkney Islands Council and NHS Orkney have an opportunity to have early sight on any suggested Direction prior to the refreshed Direction being implemented.

## 6. Contribution to quality

Please indicate which of the Council Plan 2018 to 2023 and 2020 vision/quality ambitions are supported in this report adding Yes or No to the relevant area(s):

<b>Promoting survival:</b> To support our communities.	No.
<b>Promoting sustainability:</b> To make sure economic, environmental and social factors are balanced.	No.
<b>Promoting equality:</b> To encourage services to provide equal opportunities for everyone.	No.
<b>Working together:</b> To overcome issues more effectively through partnership working.	Yes.
<b>Working with communities:</b> To involve community councils, community groups, voluntary groups and individuals in the process.	No.
<b>Working to provide better services:</b> To improve the planning and delivery of services.	Yes.
<b>Safe:</b> Avoiding injuries to patients from healthcare that is intended to help them.	No.
<b>Effective:</b> Providing services based on scientific knowledge.	No.
<b>Efficient:</b> Avoiding waste, including waste of equipment, supplies, ideas, and energy.	No.

## 7. Resource implications and identified source of funding

7.1. This report relates to the setting of strategic directions and allocation of resources for the Board. It should be noted, however, that in light of the size and capacity of the organisations involved, a proportionate approach to the formulation and issuing of Directions is necessary.

7.2. To avoid disproportionate and unmanageable levels of resource commitment impacting on operational delivery to an unacceptable level, a targeted approach to prioritising Directions should be taken based on the Integration Authority's priority areas of improvement and budget priorities.

## 8. Risk and Equality assessment

There are no risks directly arising from this report.

## 9. Direction Required

Please indicate if this report requires a direction to be passed to:

NHS Orkney.	No.
Orkney Islands Council.	No.
Both NHS Orkney and Orkney Islands Council.	No.

## 10. Authors

10.1. John Trainor, Head of Health and Community Care, Orkney Health and Care.

10.2. Pat Robinson (Chief Finance Officer), Integration Joint Board.

10.3. Scott Hunter, Head of Children and Families, Criminal Justice and Chief Social Work Officer, Orkney Health and Care.

10.4. Maureen Swannie, Interim Head of Children's Health Services and Service Manager – Children Services, Orkney Health and Care.

10.5. Maureen Firth, Head of Primary Care Services, Orkney Health and Care.

## 11. Contact details

11.1. Email: [john.trainor@nhs.net](mailto:john.trainor@nhs.net), telephone: 01856 873535 extension 2601.

11.2. Email: [pat.robinson@orkney.gov.uk](mailto:pat.robinson@orkney.gov.uk), telephone: 01856 873535 extension 2603.

11.3. Email: [scott.hunter@orkney.gov.uk](mailto:scott.hunter@orkney.gov.uk), telephone: 01856 873535 extension 2601.

11.4. Email: [maureen.swannie@nhs.net](mailto:maureen.swannie@nhs.net), telephone: 01856 873535 extension 2601.

11.5. Email: [Maureen.firth@nhs.net](mailto:Maureen.firth@nhs.net), telephone: 01856 888 066.