### Item: 4

College Management Council Sub-committee: 19 March 2018.

Orkney College UHI Strategic Risk Register – Update.

Report by Executive Director of Education, Leisure and Housing.

### 1. Purpose of Report

To provide an update on the details of identified risks that could adversely impact on the operation of Orkney College and the actions being taken to mitigate these risks.

### 2. Recommendations

The Sub-committee is invited to note:

#### 2.1.

The March 2018 update of the Orkney College UHI Strategic Risk Register 2014 to 2017, attached as Appendix 1 to this report, which has been updated to reflect the position as at March 2018.

### 3. Policy Aspects

The proposals in this report support the undernoted Council values:

 Promoting Sustainability – to make sure economic, environmental and social factors are balanced.

### 4. Introduction

### 4.1.

At its meeting held on 21 January 2015, the Sub-committee noted:

#### 4.1.1

The requirement of the University of the Highlands and Islands (UHI) that all academic partners were able to demonstrate an appropriate level of risk management of the provision of services by the partner.

#### 4.1.2

The Orkney College UHI Strategic Risk Register 2014 to 2017, attached as Appendix 1 to the report by the Executive Director of Education, Leisure and Housing.

### 4.2.

The Sub-committee recommended that the Executive Director of Education, Leisure and Housing should submit a report, to every meeting of the Sub-committee, providing detailed updates in respect of the Orkney College UHI Strategic Risk Register 2014 to 2017.

## 5. Background

The Orkney College UHI Risk Strategy was last presented to the College Management Council Sub-committee at its meeting held on 26 August 2015. However, members of the Sub-committee have been regularly updated by other reporting methods.

# 6. Orkney College UHI Risk Register

#### 6.1.

The Orkney College Strategic Risk Register, attached as Appendix 1, has been updated as at 28 March 2018. Since the last formal review of the Risk Register in 2015 additional UHI wide risks have been identified and are required to be included within the Register. Updates to the Risk Register are as highlighted in blue.

#### 6.2.

Corresponding to this, detail of the criteria for 'risk likelihood', 'risk impact' and a 'risk map' is attached as Appendix 2.

#### 6.3.

The principal risks for the current and forthcoming academic years are financial rather than academic, with the key challenges being:

- The need to recruit sufficient full-time Further Education students.
- The need to recruit sufficient Higher Education students (principally full-time).
- Failure of Business Units/Research Areas to generate sufficient income to balance against expenditure.
- Longer term financial sustainability relating to meeting growing staffing costs.

# 7. Financial Implications

There are no financial implications arising directly from this noting report.

# 8. Legal Aspects

There are no legal implications arising directly from this noting report.

### 9. Contact Officers

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## 10. Appendices

Appendix 1: Orkney College UHI Risk Register - Update - March 2018.

Appendix 2: Risk Register Parameters.