

## **Item: 7**

**Policy and Resources Committee: 19 September 2023.**

**Capital Slippage and Acceleration.**

**Report by Head of Finance.**

### **1. Purpose of Report**

To consider slippage in relation to the General Fund and Non-General Fund capital programmes for financial year 2022/23.

### **2. Recommendations**

The Committee is invited to note:

#### **2.1.**

Net slippage amounting to £6,304,000 in relation to the approved General Fund and Non-General Fund capital programmes as at 31 March 2023.

#### **2.2.**

That the Head of Finance has re-profiled the five-year General Fund and the Non-General Fund capital programmes, in order to reflect the net slippage and current timescales for completion of individual capital projects, with the revised programmes attached as Appendix 2 to the report.

**It is recommended:**

#### **2.3.**

That the sum of £4,916,000 be carried forward from financial year 2022/23 to financial years 2023/24 and onwards in respect of net slippage on projects contained within the General Fund capital programme.

#### **2.4.**

That the sum of £1,388,000 be carried forward from 2022/23 to 2023/24 and onwards in respect of slippage on projects contained within the Non-General Fund capital programme.

#### **2.5.**

That the revised five-year General Fund and the Non-General Fund capital programmes, attached as Appendix 2 to the report, be approved.

## **3. General Fund**

### **3.1.**

A total of £4,684,000 net slippage was recorded on General Fund projects in 2022/23. After allowing for overspends on completed projects, underspends/overspends on annual programmes of expenditure funded from the current year General Capital Grant or other funding sources and, following consideration of project updates, a total of £4,916,000 is recommended for carrying forward and re-profiling.

### **3.2.**

The total of £4,916,000 includes reprofiling of the project budgets for the New Care Facility, Kirkwall, the Cursiter Quarry Expansion, and the Integrated Waste Facility, across more than one financial year due to delays with project commencement.

### **3.3.**

In addition to the reprofiling of the aforementioned projects, it has also been necessary to reprofile for an overspend of £265,000 on the annual Corporate Improvement Programme 2022/23 budget, in relation to works on Kirkwall Library.

## **4. Non-General Fund**

A total of £1,331,000 net slippage was recorded on Non-General Fund projects in 2022/23. After allowing for overspends on completed projects, underspends/overspends on annual programmes of expenditure and, following consideration of project updates, a total of £1,388,000 is recommended for carry forward and re-profiling.

## **5. Corporate Governance**

This report relates to the Council complying with its governance and financial processes and procedures and therefore does not directly support and contribute to improved outcomes for communities as outlined in the Council Plan and the Local Outcomes Improvement Plan.

## **6. Financial Implications**

### **6.1.**

The report is primarily concerned with the financial implications of underspends on the capital programme and the mechanisms available to ensure that adequate provision is made to meet the Council's commitments.

### **6.2.**

As a whole the 2022/23 capital programme was established on the basis of a programme expenditure limit of £34,382,000, including £18,177,000 of General Fund projects and £16,205,000 of Non-General Fund projects.

### **6.3.**

During financial year 2022/23 further projects were added and/or removed from the capital programme and a reprofiling exercise took place, resulting in a revised expenditure limit of £30,216,000.

### **6.4.**

This report does not seek to increase any levels of expenditure; it does however seek to obtain agreement to a revised spend profile for a previously approved programme.

### **6.5.**

In accordance with the Financial Regulations:

- Capital slippage is defined as capital projects which have not progressed in accordance with the provisions made within the approved capital programme.
- Where no contractual commitment exists from previous financial years or will be made in the current year for an approved capital project, the relevant programme provision(s) may be redeployed by the Policy and Resources Committee.
- Where a contractual commitment does exist, an appropriate provision shall be made in the capital programme for the following financial year to permit the completion of the project.
- Where slippage in capital projects is identified, the Chief Executive and Corporate Directors are responsible for informing the Head of Finance and for reporting delays and revised timescales to the Policy and Resources Committee.

### **6.6.**

Aside from the delay in delivery of the Council's agreed capital project priorities there are both positive and negative financial consequences of slippage on the capital programme:

#### **6.6.1.**

Slippage on the capital programme can have a positive impact on the Council's cashflow over the short term. For financial year 2022/23, reprofiling and slippage has resulted in an additional cash balance of £6,304,000 being held by the Council at 31 March 2023. The Council has to hold sufficient liquid resources to meet contractual commitments when they fall due for payment. The approximate interest earned on short term cash balances of £6,304,000 over 12 months at a return of 1.75% per annum equates to £110,320.

#### **6.6.2.**

However, in the current economic climate the effect of delaying delivery of the capital programme can have a serious adverse impact on future cashflow and budgets as the cost of the works themselves can increase due to the effects of inflation. The Building Costs Information Service currently forecasts that the cost of construction works across the United Kingdom will increase by 13% over the period 2023 to 2027, with material costs increasing by 14% over the forecast period.

### **6.6.3.**

The main risks to material prices continues to be disruption of world supply chains, with suppliers unwilling to quote prices for more than 30 day in advance. There is also a skills and apprentice shortage across the industry which is affecting the ability of contractors to deliver projects. The forecast tender prices increase by the end of 2023 is 4.1% which means a one-year delay on delivery of works totalling £6,304,000 could cost an additional £258,000.

### **6.6.4.**

While the level of development undertaken for the detailed Stage 2 Capital Project Appraisals, together with the capacity of the in-house team to deliver the capital programme are relevant factors, the Council also has to ensure that it has in place the finances necessary to deliver its approved capital programme. With a volatile financial market, it may be beneficial to establish these financial arrangements in advance of need, if favourable terms are available. There is a cost for this borrowing and if there is slippage on the capital programme the cost is incurred for longer. The cost of borrowing the capital programme slippage and reprofiling total of £6,304,000 at an average rate of 3.06% per annum would represent an interest cost of £192,902 per annum.

### **6.6.5.**

In setting a capital programme the Council has to ensure that its investment plans are affordable, prudent and sustainable, having due regard to both the capital and associated revenue implications for each project. This is particularly important now that the level of loan charges support the Council receives from Scottish Government is diminishing, having been replaced with an annual General Capital Grant allocation. This means that local authorities are responsible for financing a greater proportion of their capital investment plans from within existing resources, so any slippage on the existing 5-year approved capital programme will impact on the affordability of the capital programme in the future and may restrict the ability to add new projects to the programme.

### **6.6.6.**

In managing the financing of the capital programme as a whole, the above cost pressures are offset to a degree where projects are either delivered for less than the approved budget, or where planned projects are removed from the approved capital programme due to a lack of progress and/or changing Council priorities.

### **6.7.**

Appendix 1 to this report details the net slippage on both the General Fund and Non-General Fund Capital Programmes.

## **6.8.**

With programme slippage from 2022/23 being carried forward into financial years 2023/24 to reflect current timescales for completion, individual capital projects have been re-profiled in order to improve budget monitoring and reporting arrangements going forward. The revised capital programmes are attached as Appendix 2 to this report.

## **7. Legal Aspects**

### **7.1.**

Section 95 of the Local Government (Scotland) Act 1973 requires the Council to make arrangements for the proper administration of its financial affairs, and as part of that to secure economy, efficiency and effectiveness in its use of resources.

### **7.2.**

Sections 35(1) and (2) of the Local Government in Scotland Act 2003 require the Council to determine and keep under review the maximum amount which it can afford to allocate to capital expenditure. In so doing, the Council must comply with regulations made by Scottish Ministers.

## **8. Contact Officers**

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## **9. Appendices**

Appendix 1: Capital Slippage and Acceleration 2022/23.

Appendix 2: Revised Capital Programmes.

|   | 1 Apr 2022 - 31 March 2023 |                          |                                 |                                       | Comment   |
|---|----------------------------|--------------------------|---------------------------------|---------------------------------------|---|
|   | Actual Spend<br>£000's     | Revised Budget<br>£000's | Over/(Under)<br>Spend<br>£000's | (Slippage)/<br>Acceleration<br>£000's |   |
| <b>General Fund Capital Programme</b>               |                            |                          |                                 |                                       |   |
| <b>Operational Environmental Services</b>           |                            |                          |                                 |                                       |   |
| Burial Grounds - Mainland Extensions                | 214                        | 164                      | 50                              | 0                                     | Project on-going  |
| Burial Grounds - Mainland Major Improvements        | 1                          | 55                       | (54)                            | (54)                                  | Project on-going  |
| Burial Grounds - Island Extensions                  | 0                          | 0                        | 0                               | 0                                     | Project on-going  |
| Burial Grounds - Island Major Improvements          | 10                         | 11                       | (1)                             | (1)                                   | Project on-going  |
| Integrated Waste Facility                           | 0                          | 500                      | (500)                           | (500)                                 | Project delayed   |
| <b>Roads</b>  |                            |                          |                                 |                                       |   |
| Cycling, Walking & Safer Routes / 20 mph scheme     | 205                        | 192                      | 13                              | 13                                    | Acceleration of grant as approved by the Scottish Government  |
| Roads Asset Replacement Programme                   | 1,226                      | 1,550                    | (324)                           | 0                                     | Annual programme - no carry forward of unspent budget   |
| Car Park Ticket Machines                            | 4                          | 0                        | 4                               | 0                                     | Project complete and no further costs will be incurred  |
| Cursiter Quarry Expansion                           | 1,257                      | 1,832                    | (575)                           | (575)                                 | Project on-going  |
| Coastal Change Adaptation                           | 0                          | 160                      | (160)                           | (160)                                 | Grant funded project - approval for carry forward of grant received from Scot Govt.   |
| Salt Storage Facility                               | 0                          | 40                       | (40)                            | (40)                                  | Project on-going  |
| <b>Transportation</b>                               |                            |                          |                                 |                                       |   |
| Electric vehicle charging infrastructure            | 83                         | 33                       | 50                              | 0                                     | Grant funded project  |
| <b>Social Care</b>                                  |                            |                          |                                 |                                       |   |
| New Care Facility, Kirkwall                         | 2,958                      | 5,430                    | (2,472)                         | (2,472)                               | Project on-going  |
| <b>Other Housing</b>                                |                            |                          |                                 |                                       |   |
| Housing Loans                                       | 384                        | 585                      | (201)                           | 0                                     | Annual programme - no carry forward of unspent budget   |
| Soullisquoy OH infrastructure                       | 29                         | 100                      | (71)                            | (71)                                  | Project on-going  |
| <b>Education</b>                                    |                            |                          |                                 |                                       |   |
| Extension to St Andrew's School                     | 1,767                      | 1,760                    | 7                               | 7                                     | Project on-going  |
| New Kirkwall Nursery                                | 62                         | 60                       | 2                               | 2                                     | Project on-going  |
| School Kitchen Improvements                         | 6                          | 245                      | (239)                           | (239)                                 | Grant funded project  |
| <b>Leisure &amp; Cultural</b>                       |                            |                          |                                 |                                       |   |
| Refurb improve Scapa Flow Visitor Centre and Museum | 1,102                      | 1,190                    | (88)                            | (88)                                  | Project complete but retention monies still due   |
| Leisure Properties General                          | 335                        | 331                      | 4                               | 0                                     | Unbudgeted works funded by Island Infrastructure Funding  |
| St Magnus Cathedral Doors                           | 10                         | 22                       | (12)                            | (12)                                  | Project complete but retention monies still due   |
| Papdale East Playpark                               | 352                        | 384                      | (32)                            | (32)                                  | Project complete but retention monies still due   |
| Ness Campsite                                       | 220                        | 301                      | (81)                            | (81)                                  | Project on-going  |
| Playpark Renewals                                   | 26                         | 26                       | 0                               | 0                                     | Grant funded project  |
| <b>Central Administration and Asset Replacement</b> |                            |                          |                                 |                                       |   |
| IT replacement programme                            | 1,196                      | 1,768                    | (572)                           | 0                                     | Annual programme - additional costs funded by Covid-19 recovery funding   |
| Plant & Vehicle Replacement                         | 1,512                      | 1,377                    | 135                             | (357)                                 | Annual programme - carry forward of £357K budget due to delivery delays due to COVID-19 agreed by Head of Finance. Budget figure includes General Fund and Non-General Fund purchases |
| Miscellaneous Property Purchases                    | 325                        | 0                        | 325                             | 0                                     | Internal transfers during 2022/23.  |
| Alterations to Garden House, Kirkwall               | 13                         | 534                      | (521)                           | (521)                                 | Project on-going  |
| Disaster recovery and business continuity suite     | 0                          | 3                        | (3)                             | 0                                     | Project complete  |
| Scottish Water Vesting                              | 1                          | 0                        | 1                               | 0                                     | Project on-going with possible refund of costs from Scottish Water  |
| Replacement Audio Casting                           | 2                          | 0                        | 2                               | 0                                     | Project complete  |
| Replacement Telephone System                        | 0                          | 10                       | (10)                            | 0                                     | Project complete  |
| <b>Corporate Property Improvements</b>              |                            |                          |                                 |                                       |   |
| Corporate Improvement Programme                     | 1,750                      | 1,071                    | 679                             | 265                                   | Annual programme - acceleration of £265k budget in relation to overspend on works at Orkney Library.  |
|   | <b>15,050</b>              | <b>19,734</b>            | <b>(4,684)</b>                  | <b>(4,916)</b>                        |   |

|  | 1 Apr 2022 - 31 March 2023 |                          |                              |                                    | Comment   |
|--|----------------------------|--------------------------|------------------------------|------------------------------------|---|
|  | Actual Spend<br>£000's     | Revised Budget<br>£000's | Over/(Under) Spend<br>£000's | (Slippage)/ Acceleration<br>£000's |   |
| <b>Non-General Fund Capital Programme</b>  |                            |                          |                              |                                    |   |
| <b>Housing Revenue Account</b>             |                            |                          |                              |                                    |   |
| House Purchases                            | 720                        | 0                        | 720                          | 0                                  | Purchase complete                                     |
| Carness                                    | 4                          | 0                        | 4                            | 0                                  | Project complete                                      |
| Moar Drive                                 | 37                         | 700                      | (663)                        | (663)                              | Project on-going                                      |
| Repeater Road                              | 0                          | 52                       | (52)                         | 0                                  | Project complete                                      |
| McDonald Park                              | 0                          | 84                       | (84)                         | 0                                  | Project complete                                      |
| Coplands Road, Garson                      | 40                         | 80                       | (40)                         | 0                                  | Project complete                                      |
| Design and Build                           | 6                          | 0                        | 6                            | 6                                  | Project on-going                                      |
| Carness Phase 2                            | 493                        | 350                      | 143                          | 143                                | Project on-going                                      |
| Soulsiquoy HRA Infrastructure              | 20                         | 100                      | (80)                         | 0                                  | Project on-going                                      |
| <b>Orkney College</b>                      |                            |                          |                              |                                    |   |
| Plant & Vehicle Replacement                | 44                         | 17                       | 27                           | 0                                  | Grant funded project                                  |
| <b>Scapa Flow Oil Port</b>                 |                            |                          |                              |                                    |   |
| Replacement Tug No 3                       | 6,854                      | 7,385                    | (531)                        | (531)                              | Project complete but retention monies still due       |
| Minor Improvements                         | 99                         | 380                      | (281)                        | 0                                  | Annual programme - no carry forward of unspent budget |
| Environmental Levy - SFOP                  | 8                          | 0                        | 8                            | 0                                  | Annual programme - funded by environmental levy       |
| <b>Miscellaneous Piers</b>                 |                            |                          |                              |                                    |   |
| Minor Improvements                         | 148                        | 732                      | (584)                        | 0                                  | Annual programme - no carry forward of unspent budget |
| Low Carbon Transport and Active Travel Hub | 17                         | 0                        | 17                           | 0                                  | Project complete                                      |
| Hatston Pier Road Reconstruction           | 0                          | 0                        | 0                            | 0                                  | Project on-going                                      |
| Hatston Terminal Passenger Walkway         | 1                          | 42                       | (41)                         | 0                                  | Project complete                                      |
| Stromness Terminal Passenger Walkway       | 1                          | 44                       | (43)                         | 0                                  | Project complete                                      |
| Kirkwall Pier Water Break Tank System      | 5                          | 170                      | (165)                        | (165)                              | Project on-going                                      |
| Reclamation at Hatston Pier - Phase 1      | 91                         | 189                      | (98)                         | (98)                               | Project on-going                                      |
| Environmental Levy - MPH                   | 8                          | 0                        | 8                            | 0                                  | Annual programme - funded by environmental levy       |
| Harbour Property General                   | 505                        | 0                        | 505                          | 0                                  | Purchase complete                                     |
| <b>Corporate Property Improvements</b>     |                            |                          |                              |                                    |   |
| SRF Property Maintenance                   | 50                         | 157                      | (107)                        | 0                                  | Annual programme - no carry forward of unspent budget |
|  | <b>9,151</b>               | <b>10,482</b>            | <b>(1,331)</b>               | <b>(1,388)</b>                     |   |
| <b>Totals for financial year 2021/22</b>   | <b>24,201</b>              | <b>30,216</b>            | <b>(6,015)</b>               | <b>(6,304)</b>                     |   |

|   |  | <b>Total<br/>Budget<br/>£000</b> | <b>2022/23<br/>£000</b> | <b>2023/24<br/>£000</b> | <b>2024/25<br/>£000</b> | <b>2025/26<br/>£000</b> | <b>2026/27<br/>£000</b> |
|---|--|----------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>General Fund Summary</b>                         |  |                                  |                         |                         |                         |                         |                         |
| A   | Other Housing  | <b>5,181</b>                     | 614                     | 2,586                   | 811                     | 585                     | 585                     |
| B   | Community Social Services                            | <b>13,367</b>                    | 2,958                   | 8,784                   | 1,625                   | 0                       | 0                       |
| C   | Education  | <b>5,633</b>                     | 1,835                   | 3,538                   | 260                     | 0                       | 0                       |
| D   | Cultural and Recreational Services                   | <b>2,673</b>                     | 2,041                   | 427                     | 77                      | 128                     | 0                       |
| E   | Roads  | <b>8,658</b>                     | 3,012                   | 2,776                   | 970                     | 950                     | 950                     |
| F   | Transportation Services                              | <b>948</b>                       | 33                      | 915                     | 0                       | 0                       | 0                       |
| G   | Environmental services                               | <b>17,583</b>                    | 175                     | 4,988                   | 9,585                   | 2,835                   | 0                       |
| H   | Planning & Protective Services                       | <b>0</b>                         | 0                       | 0                       | 0                       | 0                       | 0                       |
| J   | Administration Services                              | <b>16,739</b>                    | 4,507                   | 3,584                   | 2,706                   | 2,971                   | 2,971                   |
| Expenditure Total                                   |  | <b>70,782</b>                    | <b>15,175</b>           | <b>27,598</b>           | <b>16,034</b>           | <b>7,469</b>            | <b>4,506</b>            |
| <b>Other Housing</b>                                |  |                                  |                         |                         |                         |                         |                         |
| OH1   | Housing Loans  | <b>2,925</b>                     | 585                     | 585                     | 585                     | 585                     | 585                     |
| OH7   | Soulisquoy OH infrastructure                         | <b>2,256</b>                     | 29                      | 2,001                   | 226                     | 0                       | 0                       |
| A   |  | <b>5,181</b>                     | 614                     | 2,586                   | 811                     | 585                     | 585                     |
| <b>Social Care</b>                                  |  |                                  |                         |                         |                         |                         |                         |
| SC10  | New Care Facility, Kirkwall                          | <b>13,367</b>                    | 2,958                   | 8,784                   | 1,625                   | 0                       | 0                       |
| B   |  | <b>13,367</b>                    | 2,958                   | 8,784                   | 1,625                   | 0                       | 0                       |
| <b>Education</b>                                    |  |                                  |                         |                         |                         |                         |                         |
| ED12  | Extension to St Andrew's School                      | <b>2,238</b>                     | 1,767                   | 471                     | 0                       | 0                       | 0                       |
| ED13  | New Kirkwall Nursery                                 | <b>3,150</b>                     | 62                      | 2,828                   | 260                     | 0                       | 0                       |
| ED14  | School Kitchen Improvements                          | <b>245</b>                       | 6                       | 239                     | 0                       | 0                       | 0                       |
| C   |  | <b>5,633</b>                     | 1,835                   | 3,538                   | 260                     | 0                       | 0                       |
| <b>Leisure and Cultural</b>                         |  |                                  |                         |                         |                         |                         |                         |
| LC9   | Refurb. improve Scapa Flow Visitor Centre and Museum | <b>1,311</b>                     | 1,102                   | 209                     | 0                       | 0                       | 0                       |
| LC11  | Leisure Properties General                           | <b>331</b>                       | 331                     | 0                       | 0                       | 0                       | 0                       |
| LC12  | St Magnus Cathedral Doors                            | <b>22</b>                        | 10                      | 12                      | 0                       | 0                       | 0                       |
| LC13  | Papdale East Play Park                               | <b>426</b>                       | 352                     | 74                      | 0                       | 0                       | 0                       |
| LC14  | Ness Campsite  | <b>301</b>                       | 220                     | 81                      | 0                       | 0                       | 0                       |
| LC15  | Playpark Renewals                                    | <b>282</b>                       | 26                      | 51                      | 77                      | 128                     | 0                       |
| D   |  | <b>2,673</b>                     | 2,041                   | 427                     | 77                      | 128                     | 0                       |
| <b>Roads</b>  |  |                                  |                         |                         |                         |                         |                         |
| RD5   | Cycling, Walking & Safer Routes / 20 mph scheme      | <b>290</b>                       | 205                     | 85                      | 0                       | 0                       | 0                       |
| RD6   | Roads Asset Replacement Programme                    | <b>5,350</b>                     | 1,550                   | 950                     | 950                     | 950                     | 950                     |
| RD25  | Cursiter Quarry Expansion                            | <b>2,182</b>                     | 1,257                   | 925                     | 0                       | 0                       | 0                       |
| RD26  | Coastal Change Adaptation                            | <b>160</b>                       | 0                       | 160                     | 0                       | 0                       | 0                       |
| RD27  | Salt Storage Facility (Cursiter Quarry)              | <b>676</b>                       | 0                       | 656                     | 20                      | 0                       | 0                       |
| E   |  | <b>8,658</b>                     | 3,012                   | 2,776                   | 970                     | 950                     | 950                     |
| <b>Transportation</b>                               |  |                                  |                         |                         |                         |                         |                         |
| TR8   | Electric vehicle charging infrastructure             | <b>33</b>                        | 33                      | 0                       | 0                       | 0                       | 0                       |
| TR17  | Airfield buildings - Papay and Stronsay              | <b>915</b>                       | 0                       | 915                     | 0                       | 0                       | 0                       |
| F   |  | <b>948</b>                       | 33                      | 915                     | 0                       | 0                       | 0                       |
| <b>Central Administration and Asset Replacement</b> |  |                                  |                         |                         |                         |                         |                         |
| CA1   | General Capital Grant                                | <b>0</b>                         | 0                       | 0                       | 0                       | 0                       | 0                       |
| CA2   | IT replacement programme                             | <b>3,448</b>                     | 1,768                   | 420                     | 420                     | 420                     | 420                     |
| CA4   | Plant & Vehicle Replacement                          | <b>6,534</b>                     | 1,377                   | 1,557                   | 1,200                   | 1,200                   | 1,200                   |
| CA12  | Alterations to Garden House, Kirkwall                | <b>534</b>                       | 13                      | 521                     | 0                       | 0                       | 0                       |
| CA13  | Disaster recovery and business continuity suite      | <b>3</b>                         | 3                       | 0                       | 0                       | 0                       | 0                       |
| CA17  | Replacement telephone system                         | <b>10</b>                        | 10                      | 0                       | 0                       | 0                       | 0                       |
| CA20  | SRF contribution to General Fund Capital Programme   | <b>0</b>                         | 0                       | 0                       | 0                       | 0                       | 0                       |
| J   |  | <b>10,529</b>                    | 3,171                   | 2,498                   | 1,620                   | 1,620                   | 1,620                   |
| <b>Corporate Property</b>                           |  |                                  |                         |                         |                         |                         |                         |
| J   | Corporate Improvement Programme                      | <b>6,210</b>                     | 1,336                   | 1,086                   | 1,086                   | 1,351                   | 1,351                   |
| J   |  | <b>6,210</b>                     | 1,336                   | 1,086                   | 1,086                   | 1,351                   | 1,351                   |



|   |  | <b>Total<br/>Budget<br/>£000</b> | <b>2022/23<br/>£000</b> | <b>2023/24<br/>£000</b> | <b>2024/25<br/>£000</b> | <b>2025/26<br/>£000</b> | <b>2026/27<br/>£000</b> |
|---|--|----------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Planning</b>                           |  |                                  |                         |                         |                         |                         |                         |
| H   |  | <b>0</b>                         | 0                       | 0                       | 0                       | 0                       | 0                       |
| <b>Operational Environmental Services</b> |  |                                  |                         |                         |                         |                         |                         |
| OES2                                      | Burial Grounds - Mainland Extensions         | <b>164</b>                       | 164                     | 0                       | 0                       | 0                       | 0                       |
| OES3                                      | Burial Grounds - Mainland Major Improvements | <b>55</b>                        | 1                       | 54                      | 0                       | 0                       | 0                       |
| OES4                                      | Burial Grounds - Island Extensions           | <b>73</b>                        | 0                       | 73                      | 0                       | 0                       | 0                       |
| OES5                                      | Burial Grounds - Island Major Improvements   | <b>85</b>                        | 10                      | 75                      | 0                       | 0                       | 0                       |
| OES7                                      | Integrated Waste Facility                    | <b>17,206</b>                    | 0                       | 4,786                   | 9,585                   | 2,835                   | 0                       |
| G   |  | <b>17,583</b>                    | <b>175</b>              | <b>4,988</b>            | <b>9,585</b>            | <b>2,835</b>            | <b>0</b>                |
| <b>Non General Fund Summary</b>           |  |                                  |                         |                         |                         |                         |                         |
| K   | Housing Revenue Account                      | <b>8,755</b>                     | 772                     | 6,637                   | 1,346                   | 0                       | 0                       |
| L   | Orkney College                               | <b>17</b>                        | 17                      | 0                       | 0                       | 0                       | 0                       |
| M   | Scapa Flow Oil Port                          | <b>8,670</b>                     | 7,234                   | 986                     | 150                     | 150                     | 150                     |
| N   | Miscellaneous Piers and Harbours             | <b>10,996</b>                    | 914                     | 8,496                   | 986                     | 300                     | 300                     |
| O   | Strategic Reserve Fund                       | <b>633</b>                       | 157                     | 119                     | 119                     | 119                     | 119                     |
|   | Expenditure Total                            | <b>29,071</b>                    | <b>9,094</b>            | <b>16,238</b>           | <b>2,601</b>            | <b>569</b>              | <b>569</b>              |
| <b>Housing Revenue Account</b>            |  |                                  |                         |                         |                         |                         |                         |
| HRA18                                     | Moar Drive                                   | <b>751</b>                       | 37                      | 714                     | 0                       | 0                       | 0                       |
| HRA19                                     | Repeater Road                                | <b>52</b>                        | 52                      | 0                       | 0                       | 0                       | 0                       |
| HRA20                                     | McDonald Park                                | <b>84</b>                        | 84                      | 0                       | 0                       | 0                       | 0                       |
| HRA21                                     | Garson                                       | <b>80</b>                        | 80                      | 0                       | 0                       | 0                       | 0                       |
| HRA22                                     | Design and Build                             | <b>3,395</b>                     | 6                       | 2,244                   | 1,145                   | 0                       | 0                       |
| HRA24                                     | Carness Phase 2                              | <b>2,322</b>                     | 493                     | 1,829                   | 0                       | 0                       | 0                       |
| HRA25                                     | Soulisquoy HRA infrastructure                | <b>2,071</b>                     | 20                      | 1,850                   | 201                     | 0                       | 0                       |
| K   |  | <b>8,755</b>                     | 772                     | 6,637                   | 1,346                   | 0                       | 0                       |
| OC1                                       | L Plant & Vehicles                           | <b>17</b>                        | 17                      | 0                       | 0                       | 0                       | 0                       |
|   |  | <b>17</b>                        | 17                      | 0                       | 0                       | 0                       | 0                       |
| <b>Scapa Flow Oil Port</b>                |  |                                  |                         |                         |                         |                         |                         |
| SF7                                       | Minor Improvements                           | <b>1,110</b>                     | 380                     | 280                     | 150                     | 150                     | 150                     |
| SF8                                       | Replacement Tug No 3                         | <b>7,560</b>                     | 6,854                   | 706                     | 0                       | 0                       | 0                       |
| M   |  | <b>8,670</b>                     | <b>7,234</b>            | <b>986</b>              | <b>150</b>              | <b>150</b>              | <b>150</b>              |
| <b>Miscellaneous Piers</b>                |  |                                  |                         |                         |                         |                         |                         |
| MP1                                       | Minor Improvements                           | <b>2,623</b>                     | 732                     | 991                     | 300                     | 300                     | 300                     |
| MP14                                      | Hatston Pier Road Reconstruction             | <b>295</b>                       | 0                       | 295                     | 0                       | 0                       | 0                       |
| MP15                                      | Hatston Terminal Passenger Walkway           | <b>42</b>                        | 42                      | 0                       | 0                       | 0                       | 0                       |
| MP16                                      | Stromness Terminal Passenger Walkway         | <b>44</b>                        | 44                      | 0                       | 0                       | 0                       | 0                       |
| MP17                                      | Kirkwall Pier Water Break Tank System        | <b>200</b>                       | 5                       | 195                     | 0                       | 0                       | 0                       |
| MP18                                      | Reclamation at Hatston Pier - Ph 1           | <b>7,792</b>                     | 91                      | 7,015                   | 686                     | 0                       | 0                       |
| N   |  | <b>10,996</b>                    | 914                     | 8,496                   | 986                     | 300                     | 300                     |
| <b>Strategic Reserve Fund</b>             |  |                                  |                         |                         |                         |                         |                         |
| SRF1                                      | SRF Property Maintenance                     | <b>633</b>                       | 157                     | 119                     | 119                     | 119                     | 119                     |
| SRF3                                      | Investment Properties buy /sell              | <b>0</b>                         | 0                       | 0                       | 0                       | 0                       | 0                       |
| O   |  | <b>633</b>                       | 157                     | 119                     | 119                     | 119                     | 119                     |