## Item: 4.2

Policy and Resources Committee: 22 November 2022.

**Revenue Expenditure Monitoring.** 

Report by Head of Finance.

# 1. Purpose of Report

To advise of the revenue position as at 30 September 2022 across each of the service areas within the Orkney Health and Social Care Partnership, for which the Council is responsible.

### 2. Recommendations

The Committee is invited to note:

#### 2.1.

The revenue financial summary statement in respect of service areas within the Orkney Health and Social Care Partnership, for which the Council is responsible, for the period 1 April to 30 September 2022, attached as Annex 1 to this report, indicating a budget overspend position of £603,100.

#### 2.2.

The revenue financial detail by service area statement in respect of service areas within the Orkney Health and Social Care Partnership, for which the Council is responsible, for the period 1 April to 30 September 2022, attached as Annex 2 to this report.

The Committee is invited to scrutinise:

#### 2.3.

The explanations given and actions proposed, in respect of significant budget variances, as outlined in the Budget Action Plan, attached as Annex 3 to this report, in order to obtain assurance that action is being taken with regard to significant budget variances.

# 3. Background

#### 3.1.

On 10 March 2022, the Council set its overall revenue budget for financial year 2022/23. On 21 June 2022, the Policy and Resources Committee recommended approval of the detailed revenue budgets for 2022/23, which form the basis of the individual revenue expenditure monitoring reports.

#### 3.2.

Individual revenue expenditure reports are circulated every month to inform Elected Members of the up-to-date financial position. Quarterly revenue expenditure monitoring reports are presented to individual service committees.

#### 3.3.

In terms of revenue spending, at an individual cost centre level, budget holders are required to provide an explanation of the causes of each material variance and to identify appropriate corrective actions to remedy the situation.

#### 3.4.

Material variances are identified automatically as Priority Actions within individual budget cost centres according to the following criteria:

- Variance of £10,000 and more than 110% or less than 90% of anticipated position (1B).
- Not more than 110% or less than 90% of anticipated position but variance greater than £50,000 (1C).

#### 3.5.

Priority Actions can be identified at the Service Function level according to the same criteria and these are shown in the Revenue Expenditure Statements. As with individual cost centre variances, each of these Priority Actions requires an explanation and corrective action to be identified and these are shown in the Budget Action Plan.

#### 3.6.

The details have been provided following consultation with the relevant Corporate Directors and their staff.

### 3.7.

The figures quoted within the Budget Action Plan by way of the underspend and overspend position will always relate to the position within the current month.

# 4. Financial Summary

#### 4.1.

The financial summary for the period 1 April to 30 September 2022 is attached as Annex 1 to this report.

#### 4.2.

The details by Service Area statement is attached as Annex 2 to this report.

#### 4.3.

The Budget Action Plan, attached as Annex 3 to this report, provides an explanation and proposed corrective action for each of the Priority Actions identified.

# 5. Corporate Governance

This report relates to the Council complying with its governance and financial processes and procedures and therefore does not directly support and contribute to improved outcomes for communities as outlined in the Council Plan and the Local Outcomes Improvement Plan.

# 6. Financial Implications

#### 6.1.

The Financial Regulations state that service directors are able to incur expenditure within an approved revenue budget. Such expenditure must be in accordance with the Council's policies or objectives subject to compliance with these Financial Regulations and approved schemes of delegation.

#### 6.2.

Additional expenditure requirements identified during the financial year can only be approved by means of a spending recommendation to the Policy and Resources Committee, subject to the use of emergency powers.

# 7. Legal Aspects

Regular financial monitoring and reporting help the Council meet its statutory obligation to secure best value.

### 8. Contact Officer

Erik Knight, Head of Finance, Email erik.knight@orkney.gov.uk.

### 9. Annexes

Annex 1: Financial Summary.

Annex 2: Financial Detail by Service Area.

Annex 3: Budget Action Plan.

The table below provides a summary of the position across all Service Areas.

General Fund	Spend	Budget	Over/(Unde	er) Spend	Annual Budget
Service Area	£000	£000	£000	, . %	£000
Social Care	12,709.5	12,106.4	603.1	105.0	24,171.7
	12,709.5	12,106.4	603.1	105.0	24,171.7
Service Totals	12,709.5	12,106.4	603.1	105.0	24,171.7

Compared to last month, the total number of PAs has changed as follows:

	No. of PAs			PAs/
Service Area	P05	P06	<b>Functions</b>	<b>Function</b>
Social Care	9	9	12	75%
Totals	9	9	12	75%

The following tables show the spending position by service function

### **General Fund**

						Annual
		Spend	Budget	Over/(Unde	er) Spend	Budget
Social Care	PA	£000	£000	£000	%	£000
Administration - SW		829.5	859.4	(29.9)	96.5	2,242.8
Childcare	1B	2,230.8	1,861.4	369.4	119.8	3,958.9
Older People - Residential	1C	3,070.8	2,959.0	111.8	103.8	5,329.7
Older People - Independent Sector	1B	88.9	134.9	(46.0)	65.9	240.8
Older People - Day Centres	1B	234.2	136.2	98.0	172.0	171.5
Disability	1C	2,593.2	2,377.5	215.7	109.1	4,179.9
Mental Health	1B	99.7	81.9	17.8	121.7	302.6
Other Community Care		494.1	503.3	(9.2)	98.2	1,103.9
Occupational Therapy		206.8	208.6	(1.8)	99.2	418.2
Home Care	1C	2,786.3	2,735.6	50.7	101.9	4,469.2
Criminal Justice	1B	13.6	45.2	(31.6)	30.2	120.7
Integrated Joint Board	1B	61.6	203.4	(141.8)	30.3	1,633.5
Service Total		12,709.5	12,106.4	603.1	105.0	24,171.7

# Changes in original budget position:

Original Net Budget	23,179.5
Ph II Corp Mgt Restructure IJB/GF	98.6
Ph II Corp Mgt Restructure IJB/GF	124.3
Ph II Corp Mgt Restructure IJB	161.9
Ph II Corp Mgt Restructure IJB: Social Worker	56.7
Ph II Corp Mgt Restructure IJB	54.7
National Trauma Training Programme reinstatement from RSG	50.0
Care Home Winter From Redeterminations Fund	271.0
Interim Care Winter from Redeterminations Fund	175.0
	24,171.7

Annex 3: Budget Action Plan September 2022

# **Social Care**

Function	Function Description/ Explanation	Action Category/ Action Description	Responsible Officer	Deadline	Status
R19C	Childcare  More than anticipated expenditure by £369.4K  Costs related to need for an additional, unfunded, children's house to care for children locally and avoid need for expensive care in mainland Scotland. External care costs have significantly increased.	Monitor the situation  The budget provision needs increased as there are no alternative care arrangements which can be put in place. The option of local care as being provided is in the best interests of the children and is cheaper than external provision and associated travel and visiting costs, particularly at a time of major staffing shortages.	James Lyon	31/03/2023	Ongoing
R19D	Older People - Residential  More than anticipated expenditure by £111.8K  There are a multitude of reasons: necessary use of agency staff, number of full payers fewer than previous and property costs associated with two of the buildings	Monitor the situation All efforts are being made to stabilise staffing situation, the other causes are unavoidable	Lynda Bradford	31/12/2022	Ongoing
R19E	Older People - Independent Sector Less than anticipated expenditure by £46.0K A high-cost package has ceased to be required.	Monitor the situation  New high cost packages may arise in year so monitor meantime	Lynda Bradford	31/12/2022	Ongoing

Annex 3: Budget Action Plan September 2022

## **Social Care**

Function	Function Description/ Explanation	Action Category/ Action Description	Responsible Officer	Deadline	Status
R19F	Older People - Day Centres  More than anticipated expenditure by £98.0K  The principal reason for the overspend is in relation to direct payments in lieu of day care. Once assessed as requiring the service it must be provided. There is no capacity to reduce in house services to release funding	Monitor the situation  Monitor with view to virement later in year from underspends within other services.	Lynda Bradford	31/12/2022	Ongoing
R19G	Disability  More than anticipated expenditure by £215.7K  Combination of factors including increase in direct payments, grants awarded but not yet received and the requirement to utilise agency staff	Monitor the situation Recruitment is an ongoing process and agency requirements will reduce accordingly. Grant budget profile issue to be rectified by October.	Lynda Bradford	31/12/2022	New
R19H	Mental Health  More than anticipated expenditure by £17.8K  Payments to Consultant Mental Health Officer (MHO) are unavoidable. Due to workload pressures, there is an increased need of their services. Some staffing has been miscoded.	Monitor the situation  To be monitored but use of consultant MHO often unavoidable to ensure services are delivered.  Staffing miscoding will be corrected within next month.	Lynda Bradford	31/12/2022	New

Annex 3: Budget Action Plan September 2022

## **Social Care**

Function	Function Description/ Explanation	Action Category/ Action Description	Responsible Officer	Deadline	Status
R19K	Home Care  More than anticipated expenditure by £50.7K  Combination of agency costs and direct payments which require to be funded when need assessed.	Monitor the situation Current recruitment drive may reduce agency reliance	Lynda Bradford	31/12/2022	Ongoing
R19L	Criminal Justice  Less than anticipated expenditure by £31.6K  Related to unfilled Public Protection Posts. Recruitment underway. Recent temporary appointment will come from this budget line which will reduce under-spend.	Monitor the situation The two Public Protection posts have been uploaded for advertising and it is anticipated will take 3 months or more to fill.	James Lyon	31/03/2023	Ongoing
R19N	Integrated Joint Board  Less than anticipated expenditure by £141.8K  Recharge between NHS and Council for joint posts has not been processed yet.	Management input required  NHS Finance has confirmed that they will raise the invoice by the end of October, and this will reduce the underspend on this line.	Stephen Brown	31/10/2022	Ongoing