

Item: 5

Policy and Resources Committee: 24 September 2024.

Capital Expenditure Outturn.

Report by Head of Finance.

1. Overview

- 1.1. To demonstrate a focus on maintaining existing assets of the Council and ensuring that our buildings and infrastructure are maintained at levels expected by the Orkney public, and that our IT, plant and vehicles achieve modern standards of security, safety and emissions, annual capital improvement and replacement programmes of work are agreed by the relevant service Committee or Sub-committee.
- 1.2. Delivery of these planned programmes of work are thereafter monitored throughout the financial year by the relevant service Committee or Sub-committee.
- 1.3. For all other capital projects, the Council adopted a Capital Project Appraisal process in order to prioritise projects to be added to the capital programme. The Policy and Resources Committee recommends whether or not individual capital projects that come forward as part of the Capital Project Appraisal process should be added to the capital programme.
- 1.4. Delivery of the approved capital programmes are thereafter monitored throughout the financial year by the Policy and Resources Committee.
- 1.5. On 19 September 2023, the Policy and Resources Committee recommended approval of the revised capital programmes for 2023/24, which were updated throughout the year for any exceptional items added through delegated authority, or Committee approval, where required.
- 1.6. The table below provides an overview of the expenditure incurred in financial year 2023/24 across both General Fund and Non-General Fund capital programmes.

General Fund	Actual Spend £000	Annual Budget £000	Variance £000
Service Committee			
Orkney Health and Care	5,251	8,784	(3,533)
Education, Leisure and Housing	3,875	6,551	(2,676)
Development and Infrastructure	2,162	9,754	(7,592)
Policy and Resources	3,384	4,100	(716)
Expenditure Totals	14,672	29,189	(14,517)

Non-General Fund	Actual Spend £000	Revised Annual Budget £000	Variance £000
Service Committee			
Education, Leisure and Housing	2,431	7,155	(4,724)
Development and Infrastructure	1,184	9,601	(8,417)
Expenditure Totals	3,615	16,756	(13,141)

Total Capital Programme	18,287	45,945	(27,658)
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- 1.7. Appendix 1 to this report provides a detailed analysis of capital expenditure, together with project updates received from the Services in respect of the General Fund and Non-General Fund capital programmes.
- 1.8. On 18 June 2024, when reviewing the capital programme, the Policy and Resources Committee recommended that several projects be removed from the capital programme. The table at section 1.6 above does not reflect the removal of those projects from the capital programme, which sets out the position as at 31 March 2024.

2. Recommendations

2.1. It is recommended that members of the Committee:

- i. Note the summary outturn position of expenditure incurred for financial year 2023/24 in respect of the General Fund and Non-General Fund capital programmes, as detailed in section 1.6 of this report.
- ii. Scrutinise the detailed analysis of expenditure figures and project updates, attached as Appendix 1 to this report, in order to obtain assurance regarding significant budget variances and progress made with delivery of the approved General Fund and Non-General Fund capital programmes.

For Further Information please contact:

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Implications of Report

1. **Financial** The Financial Regulations state that approval by the Council of the Capital Programme constitutes approval of the individual projects or provisions contained therein. Corporate Directors can incur expenditure within approved revenue and capital budgets. Such expenditure must be in accordance with the Council's policies and objectives and subject to compliance with the Financial Regulations.
2. **Legal** Regular financial monitoring and reporting helps the Council meet its statutory obligation to secure best value.
3. **Corporate Governance** In terms of the Scheme of Administration, monitoring, on a quarterly basis, the levels of capital expenditure incurred against approved budgets within the General and Non-General Fund capital programmes is referred to the Policy and Resources Committee.
4. **Human Resources** N/A
5. **Equalities** Equality Impact Assessment is not required for financial monitoring.
6. **Island Communities Impact** Island Communities Impact Assessment is not required for financial monitoring.
7. **Links to Council Plan** The proposals in this report support and contribute to improved outcomes for communities as outlined in the following Council Plan strategic priorities:
 - Growing our economy.
 - Strengthening our communities.
 - Developing our Infrastructure.
 - Transforming our Council.

- 8. Links to Local Outcomes Improvement Plan** The proposals in this report support and contribute to improved outcomes for communities as outlined in the following Local Outcomes Improvement Plan priorities:
- Cost of Living.
 - Sustainable Development.
 - Local Equality.
- 9. Environmental and Climate Risk** Where resources allow, improvement works can include ‘greener’ solutions.
- 10. Risk** Improvement of existing assets can help reduce risks associated with these assets.
- 11. Procurement** Any contractual arrangements require to comply with the Financial Regulations and Contract Standing Orders.
- 12. Health and Safety** Well-maintained assets will assist the Council in complying with relevant Health and Safety requirements for both staff and the public.
- 13. Property and Assets** Included throughout the report and detailed in the Appendix.
- 14. Information Technology** Up to date IT systems should help reduce risk to the Council.
- 15. Cost of Living** N/A

List of Background Papers

None

Appendix

Appendix 1 – Capital Expenditure Outturn as at 31 March 2024.

Approved Capital Programme	Project Lead	Financial Year 2023/24			Future Years		Total Project Summary			
		Spend to 31-Mar £000's	Approved Budget £000's	Over/(Under) Spend £000's	Budget 2024/25 £000's	Budget 2025/26 £000's	Spend to Date £000's	Project Budget £000's	Estimated Out-turn £000's	Over/(Under) Spend £000's
Planning										
Nature Restoration Fund	Roddy Mackay	32	106	(74)	0	0	32	106	106	0
The Council was awarded £106K of funding in 2023/24 and a number of projects benefited from the Nature Restoration Fund. A total of £72K was spent - £40K was provided to third parties/other public bodies for nature restoration works and £32K was spent on internal OIC projects. Work is ongoing to identify further projects to progress, with future funding awarded by Nature Scot.										
Total Planning		32	106	(74)	0	0	32	106	106	0
Development										
Dounby Visitor Infrastructure Hub	Sweyn Johnston	22	746	(724)	257	0	22	1,003	1,003	0
Planning permission for the development was secured in November 2023, and award of external funding has subsequently been confirmed. In order to comply with requirements set out by external grant funder additional works have been added to the project, including provision of Electric Vehicle charging points. This has led to increased costs which can be met from existing budgets. Construction is expected to start in Summer 2024, and anticipated completion is March 2025.										
Total Development		22	746	(724)	257	0	22	1,003	1,003	0
Operational Environmental Services										
Burial Grounds - Mainland Extensions	Lorna Richardson	37	0	37	0	0	1,004	917	1,016	99
All five mainland extensions are complete, together with the car park and accessible entrance to St Olaf's, however some additional work remains in relation to the boundary wall at St Olafs. Funding for this is available due to underspend in other areas of the overall Burial Grounds Capital Project.										
Burial Grounds - Mainland Major Improvements	Lorna Richardson	20	54	(34)	0	0	116	150	116	(34)
The list of major improvements is complete, together with some works which have arisen during the life of the programme, as identified by Community Councils or other organisations being included.										
Burial Grounds - Island Extensions	Lorna Richardson	0	73	(73)	0	0	427	500	427	(73)
Sanday and Stronsay extensions are complete. Additional capacity is now required in Westray, although there is insufficient budget remaining in the programme to complete the works required. However, preparatory work will be done under the auspices of this programme, pending a bid for a new burial grounds capital programme. The remaining underspend will be transferred to the 'Burial Grounds - Mainland Extensions' project to cover the additional costs which have arisen.										
Burial Grounds - Island Major Improvements	Lorna Richardson	0	75	(75)	0	0	25	100	25	(75)
All identified works are now complete. Underspend will be transferred to the 'Burial Grounds - Mainland Extensions' project to cover the deficit there.										
Integrated Waste Facility	Lorna Richardson	0	4,786	(4,786)	9,585	2,835	0	17,206	0	(17,206)
The Integrated Waste Facility project was removed from the Capital Programme, following a recommendation by the Policy & Resources Committee on the 18 June 2024.										
Total Operational Environmental Services		57	4,988	(4,931)	9,585	2,835	1,572	18,873	1,584	(17,289)

Approved Capital Programme	Project Lead	Financial Year 2023/24			Future Years		Total Project Summary			
		Spend to 31-Mar	Approved Budget	Over/(Under) Spend	Budget 2024/25	Budget 2025/26	Spend to Date	Project Budget	Estimated Out-turn	Over/(Under) Spend
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's

Roads										
Cycling, Walking & Safer Routes / 20 mph scheme	Lorna Richardson	369	131	238	0	0	Annual Programme			
Programme of works approved and monitored by Development and Infrastructure Committee for 2023/24. From 2024/25, this funding is called Tier 1 Active Travel, and will be monitored under Planning.										
Roads Asset Replacement Programme	Lorna Richardson	1,059	1,030	29	950	950	Annual Programme			
Programme of works approved and monitored by Development and Infrastructure Committee.										
Cursiter Quarry Expansion	Lorna Richardson	74	925	(851)	0	0	1,331	3,732	1,331	(2,401)
Some costs relating to Phase 2 will be incurred in financial year 2024/25, however, Phase 3 of the Cursiter Quarry Expansion was removed from the Capital Programme following a recommendation by the Policy and Resources Committee on 18 June 2024. Future reports will show a reduced budget figure to reflect this.										
Coastal Change Adaptation	Lorna Richardson	186	160	26	0	0	186	160	186	26
Light Detection and Radar (LiDAR) survey work completed over period 12-15 June 2023. All survey data was handed over to the Council on 27 November 2023. Work is funded by a Scottish Government grant for coastal change adaptation, with a contribution from Economic Development to enable an Orkney wide data set to be collected. Brief for Coastal Change Adaptation Plan is being developed by Engineering with input from Development & Marine Planning.										
Salt Storage Facility	Lorna Richardson	275	656	(381)	20	0	275	676	676	0
Contract awarded on 9 May 2023 and full planning approval granted 16 September 2023. Construction is ongoing, with concrete substructure including walls now complete and steel erection commenced in July 2024. Expected completion and handover September 2024.										
Total Roads		1,963	2,902	(939)	970	950	1,792	4,568	2,193	(2,375)

Transportation										
Electric Vehicle Charging Infrastructure	Jim Buck	64	0	64	0	0	746	753	746	(7)
Switched On Fleets - 7 No. chargers now installed at 6 No. OIC properties. All works complete and in operation. Fully grant funded.										
Airfield buildings - Papay and Stronsay	Jim Buck	24	1,012	(988)	0	0	24	1,012	1,012	0
Construction contracts awarded March 2024. Papa Westray commenced works on-site July 2024, with Stronsay to commence on site August 2024.										
Total Transportation		88	1,012	(924)	0	0	770	1,765	1,758	(7)

Scapa Flow Oil Port										
Minor Improvements	Jim Buck	9	280	(271)	150	150	Annual Programme			
Programme of works approved and monitored by Harbour Authority Sub-committee.										
Replacement Tug No 3	Jim Buck	205	706	(501)	0	0	7,064	7,565	7,064	(501)
Replacement Tug No 3 has been delivered, with retention payment made in October 2023. Project complete. An underspend of £501K was achieved through procuring a tug during the procurement exercise that was in the initial stages of construction, as opposed to the alternative of starting at the design stage.										
Total Scapa Flow Oil Port		214	986	(772)	150	150	7,072	7,565	7,072	(493)

Approved Capital Programme	Project Lead	Financial Year 2023/24			Future Years		Total Project Summary			
		Spend to	Approved	Over/(Under)	Budget	Budget	Spend	Project	Estimated	Over/(Under)
		31-Mar	Budget	Spend	2024/25	2025/26	to Date	Budget	Out-turn	Spend
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Miscellaneous Piers										
Minor Improvements	Jim Buck	203	991	(788)	300	300	Annual Programme			
Programme of works approved and monitored by Harbour Authority Sub-committee.										
Low Carbon Transport and Active Travel Hub	Jim Buck	3	0	3	0	0	1,083	1,026	1,083	57
Project is complete.										
Hatston Pier Road Reconstruction	Jim Buck	0	295	(295)	0	0	65	360	65	(295)
Hatston Access Road Repair Phase 2 and 3 complete. The remaining marshalling area and lighting upgrades as part of the Hatston Pier Road Reconstruction project was removed from the Capital Programme following a recommendation by the Policy and Resources Committee on the 18 June 2024.										
Kirkwall Pier Water Break Tank System	Jim Buck	131	195	(64)	0	0	136	275	275	0
Contract has been awarded on design and build basis. Design now complete. Major items of plant and equipment on order. Civil works complete. Mechanical and engineering fit out expected in August.										
Reclamation at Hatston Pier - Ph 1	Jim Buck	18	7,015	(6,997)	686	0	110	7,793	7,793	0
Awaiting consents from OIC Planning and the Marine Department (formerly Marine Scotland), with a decision due by Q4 2024. Tender documents prepared ready for issue. SPD stage of procurement complete.										
Harbour Property General	Jim Buck	168	0	168	0	0	673	0	673	673
Strategic purchase funded by Harbours income .Total Project Summary figure includes historic purchases relating to various purchases/projects over time.										
Total Miscellaneous Piers		523	8,496	(7,973)	986	300	2,067	9,454	9,889	435

Approved Capital Programme	Project Lead	Financial Year 2023/24			Future Years		Total Project Summary			
		Spend to 31-Mar £000's	Approved Budget £000's	Over/(Under) Spend £000's	Budget 2024/25 £000's	Budget 2025/26 £000's	Spend to Date £000's	Project Budget £000's	Estimated Out-turn £000's	Over/(Under) Spend £000's
Other Housing										
Housing Loans	Frances Troup	501	585	(84)	585	585	Annual Programme			
Due to the nature of the programme, spend against the annual programme will be solely dependent on the number of loan requests received and subsequently approved or not.										
Soulisquoy OH infrastructure	Frances Troup	6	2,001	(1,995)	226	0	35	2,256	0	(2,256)
The Soulisquoy Infrastructure project was removed from the Capital Programme following a recommendation by the Policy and Resources Committee on 18 June 2024, with capital expenditure incurred to date to be discharged to revenue.										
Total Other Housing		507	2,586	(2,079)	811	585	35	2,256	0	(2,256)
Orkney College										
Orkney College Property, Plant and Vehicles	Frances Troup	32	0	32	0	0	415	415	415	0
Purchase of 4x4 Pick-up, to be funded by a contribution from College revenues.										
Total Orkney College		32	0	32	0	0	415	415	415	0
Housing Revenue Account										
Carness	Frances Troup	57	0	57	0	0	4,818	4,736	4,818	82
Project now complete with final retention due to be released. The overspend is a result of a change in the programming of the project due to planning restrictions. The works had to be phased leading to delays and inefficiencies in the ordering of materials. The project also fell during COVID-19 restrictions, creating further inefficiencies with social distancing and restrictions on site.										
Moar Drive	Frances Troup	413	714	(301)	0	0	454	755	755	0
Planning approval award in May 2023 with pre-commencement conditions. These pre-commencement conditions have been met and approved with works commenced on-site and practical completion in September 2024.										
Garson	Frances Troup	0	0	0	0	0	1,060	1,100	1,060	(40)
Project now complete with final retention released.										
Design and Build	Frances Troup	22	2,244	(2,222)	1,145	0	33	3,400	0	(3,400)
After two failed procurement exercises, the HRA Design and Build project was removed from the capital programme following a recommendation by the Policy and Resources committee on 18 June 2024. Any capital expenditure to date will be discharged to revenue.										
Carness Phase 2	Frances Troup	1,878	2,347	(469)	0	0	2,413	2,882	2,882	0
Following procurement, the project was over budget, however, additional grant funding was received from the Scottish Government that allowed the project to proceed. Works complete and handed over to Housing in July 2024.										
Soulisquoy HRA infrastructure	Frances Troup	29	1,850	(1,821)	201	0	49	2,071	0	(2,071)
Due to a loss of funding, the Soulisquoy Infrastructure project was removed from the capital programme following a recommendation by the Policy and Resources committee on 18 June 2024, with all capital expenditure to date to be discharged to revenue.										
Total Housing Revenue Account		2,399	7,155	(4,756)	1,346	0	8,827	14,944	9,515	(5,429)

Approved Capital Programme	Project Lead	Financial Year 2023/24			Future Years		Total Project Summary			
		Spend to 31-Mar £000's	Approved Budget £000's	Over/(Under) Spend £000's	Budget 2024/25 £000's	Budget 2025/26 £000's	Spend to Date £000's	Project Budget £000's	Estimated Out-turn £000's	Over/(Under) Spend £000's
Education										
Extension to St Andrew's School	Peter Diamond	888	471	417	0	0	4,741	4,324	4,795	471
Phase 1 construction completed in June 2023, with Phase 2 refurbishment to existing school completed in December 2023. Final snagging works complete February 2024. Retention to be released October 2024. Due to a delay in project completion, an extension of time was granted that resulted in additional costs relating to site management and welfare facilities during the extension period.										
Education Properties General	Peter Diamond	591	0	591	0	0	2,082	1,491	2,082	591
Works to re-surface all weather pitches complete, funded from the Schools Investment Programme Lifecycle Fund.										
New Kirkwall Nursery	Peter Diamond	962	2,828	(1,866)	260	0	1,024	3,150	3,150	0
Work commenced on-site in June 2023 with final completion expected in October 2024.										
School Kitchen Improvements	Frances Troup	256	239	17	0	0	262	245	262	17
Funding was received in 2022/23 from the Scottish Government in relation to Free School Meals Expansion, to fund upgrades to school kitchens. All works completed by May 2024.										
Total Education		2,697	3,538	(841)	260	0	8,109	9,210	10,289	1,079
Leisure & Cultural										
Refurb. improve Scapa Flow Visitor Centre and Museum	Frances Troup	194	209	(15)	0	0	4,689	4,699	4,699	0
Construction and exhibition related works completed with final retentions released. Remaining project expenditure to conclude all the required external funding commitments will be completed by the end of 2024/25. These final remaining funding-related activities and expenditures are currently being expedited to allow full completion of the entire project. The entire project is forecast to be in-line with the total approved budget.										
Leisure Properties General	Frances Troup	290	0	290	0	0	673	0	673	673
Works to re-surface all weather pitches complete, funded from the Schools Investment Programme Lifecycle Fund.										
St Magnus Cathedral Doors	Frances Troup	0	12	(12)	0	0	244	256	244	(12)
Works on the Cathedral doors vestibule are completed and final retention released. The provision of an accessible access ramp element of this project was removed from the capital programme following a recommendation by the Policy and Resources committee on the 18 June 2024.										
Papdale East Play Park	Frances Troup	6	74	(68)	0	0	681	749	690	(59)
Project now complete with final retention still to be released. Outstanding snagging items still to be resolved with the contractor before retention release.										
Ness Campsite	Frances Troup	131	81	50	0	0	463	357	466	109
Works to the existing campsite building and grounds were complete in April 2022, however, the sewage connection works were delayed a year to allow for SEPA approval, and for Scottish Water time to undertake their Drainage Impact Assessment. Following this period, the scheme was re-designed to connect to the mains sewage network in Stromness, via a new pumping chamber. The specification and works involved were considerably greater than initially designed and budgeted for. Retention to be released April 2025 following end of defects period.										
Playpark Renewals	Frances Troup	50	51	(1)	77	128	76	282	282	0
This work is 100% funded with grant allocated to OIC, as part of the General Capital Grant from the Scottish Government. In 2023/24 the Council was awarded £51k which was used to make small improvements to playparks under the Council's control.										
Total Leisure & Cultural		671	427	244	77	128	6,826	6,343	7,054	711

<i>Approved Capital Programme</i>	<i>Project Lead</i>	<i>Financial Year 2023/24</i>			<i>Future Years</i>		<i>Total Project Summary</i>			
		<i>Spend to 31-Mar £000's</i>	<i>Approved Budget £000's</i>	<i>Over/(Under) Spend £000's</i>	<i>Budget 2024/25 £000's</i>	<i>Budget 2025/26 £000's</i>	<i>Spend to Date £000's</i>	<i>Project Budget £000's</i>	<i>Estimated Out-turn £000's</i>	<i>Over/(Under) Spend £000's</i>
Social Care										
New Care Facility, Kirkwall	Stephen Brown	5,251	8,784	(3,533)	1,625	0	8,961	14,119	14,119	0
Works on-site are progressing with an anticipated completion date May 2025, which is beyond the original completion date of June 2024 due to additional works forming the new entrance and haul road off Glaitness Road, along with delays with the new water main and street lighting at the entrance. Further delays encountered in finalising design details in co-ordination with the stage 2 Building Warrant application.										
Total Social Care		5,251	8,784	(3,533)	1,625	0	8,961	14,119	14,119	0

<i>Approved Capital Programme</i>	Project Lead	<i>Financial Year 2023/24</i>			<i>Future Years</i>		<i>Total Project Summary</i>			
		Spend to 31-Mar £000's	Approved Budget £000's	Over/(Under) Spend £000's	Budget 2024/25 £000's	Budget 2025/26 £000's	Spend to Date £000's	Project Budget £000's	Estimated Out-turn £000's	Over/(Under) Spend £000's
Central Administration and Asset Replacement										
IT replacement programme	Kenny Macpherson	866	876	(10)	420	420	Annual Programme			
Programme of works approved and monitored by Asset Management Sub-committee.										
Plant & Vehicle Replacement	Lorna Richardson	1,531	1,557	(26)	1,200	1,200	Annual Programme			
Programme of works approved and monitored by Asset Management Sub-committee.										
Alterations to Garden House, Kirkwall	Kenny Macpherson	31	521	(490)	0	0	490	980	0	(980)
Project removed from the capital programme following a recommendation by the Policy and Resources committee on the 18 June 2024, with capital expenditure incurred to date to be discharged to revenue.										
Scottish Water Vesting	Kenny Macpherson	3	0	3	0	0	230	240	240	0
Scottish Water vesting works, which are ultimately funded by a receipt from Scottish Water when they fully adopt the infrastructure.										
Total Central Administration and Asset Replacement		2,431	2,954	(523)	1,620	1,620	720	1,220	240	(980)
Corporate Property Improvements										
Corporate Improvement Programme	Kenny Macpherson	953	1,146	(193)	1,351	1,351	Annual Programme			
Programme of works approved and monitored by Asset Management Sub-committee.										
SRF Property Maintenance	Kenny Macpherson	45	119	(74)	119	119	Annual Programme			
Programme of works approved and monitored by Asset Management Sub-committee.										
Investment Properties Buy/Sell	Kenny Macpherson	402	0	402	0	0	1,861	1,459	1,861	402
Strategic purchase funded by the Strategic Reserve Fund. Total Project Summary figure includes historic purchases relating to various purchases/projects over time.										
Total Corporate Property Improvements		1,400	1,265	135	1,470	1,470	1,861	1,459	1,861	402

Approved Capital Programme Service Summary	Financial Year 2023/24			Future Years		Total Project Summary			
	Actual Spend £000's	Annual Budget £000's	Over/(Under) Spend £000's	Budget 2024/25	Budget 2025/26 £000's	Spend to Date £000's	Project Total £000's	Estimated Out-turn £000's	Over/(Under) Spend £000's
General Fund Summary									
Other Housing	507	2,586	(2,079)	811	585		Annual Programme		
Social Care	5,251	8,784	(3,533)	1,625	0	8,961	14,119	14,119	0
Education	2,697	3,538	(841)	260	0	8,109	9,210	10,289	1,079
Leisure and Cultural	671	427	244	77	128	6,826	6,343	7,054	711
Planning	32	106	(74)	0	0	32	106	106	0
Development	22	746	(724)	257	0	22	1,003	1,003	0
Roads	1,963	2,902	(939)	970	950	1,792	4,568	2,193	(2,375)
Transportation	88	1,012	(924)	0	0	770	1,765	1,758	(7)
Operational Environmental Services	57	4,988	(4,931)	9,585	2,835	1,572	18,873	1,584	(17,289)
Central Administration and Asset Replacement	2,431	2,954	(523)	1,620	1,620	720	1,220	240	(980)
Corporate Property Improvements	953	1,146	(193)	1,351	1,351		Annual Programme		
	14,672	29,189	(14,517)	16,556	7,469	28,804	57,207	38,346	(18,861)
Non-General Fund Summary									
Housing Revenue Account	2,399	7,155	(4,756)	1,346	0	8,827	14,944	9,515	(5,429)
Orkney College	32	0	32	0	0	415	415	415	0
Scapa Flow Oil Port	214	986	(772)	150	150	7,072	7,565	7,072	(493)
Miscellaneous Piers	523	8,496	(7,973)	986	300	2,067	9,454	9,889	435
Strategic Reserve Fund	447	119	328	119	119		Annual Programme		
	3,615	16,756	(13,141)	2,601	569	18,381	32,378	26,891	(5,487)
Total Capital Programme	18,287	45,945	(27,658)	19,157	8,038	47,185	89,585	65,237	(24,348)