Item: 6

Policy and Resources Committee: 22 September 2020.

Capital Expenditure Outturn.

Report by Head of Finance.

1. Purpose of Report

To advise on the capital expenditure outturn for financial year 2019/20.

2. Recommendations

The Committee is invited to note:

2.1.

The summary outturn position of capital expenditure incurred for financial year 2019/20 in respect of the General and Non-General Fund capital programmes, as detailed in section 3.1 of this report, indicating a total underspend of £6,566,000 as at 31 March 2020, against approved budgets totalling £26,486,000.

The Committee is invited to scrutinise:

2.2.

The detailed analysis of capital expenditure, together with project updates in respect of the General Fund and the Non-General Fund capital programmes, attached as Appendix 1 to this report, in order to obtain assurance with regard to significant budget variances and on progress made with delivery of the approved programmes.

3. Financial Summary

3.1.

The tables below provide a summary of the re-profiled position as at 31 March 2020, across both General Fund and Non-General Fund capital programmes.

General Fund	Actual Spend £000	Revised Annual Budget £000	Variance £000
Service Committee			
Orkney Health and Care	3,013	2,938	75
Education, Leisure and Housing	1,522	1,534	(12)
Development and Infrastructure	3,860	4,412	(552)

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General Fund	Actual Spend £000	Revised Annual Budget £000	Variance £000
Policy and Resources	2,543	5,159	(2,616)
Expenditure Totals	10,938	14,043	(3,105)

Non-General Fund	Actual Spend £000	Revised Annual Budget £000	Variance £000
Service Committee			
Education, Leisure and Housing	1,547	1,415	132
Development and Infrastructure	7,390	10,909	(3,519)
Policy and Resources	45	119	(74)
Expenditure Totals	8,982	12,443	(3,461)

Total Capital Programme	19,920	26,486	(6,566)
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3.2.

Appendix 1 advises of progress on each project. The accompanying notes have been prepared jointly with Service project leads and indicate the current status of the projects and are intended to highlight whether there are any budget or timescale issues with the projects.

3.3.

The existing five-year capital programmes, in respect of both the General Fund and Non-General Fund, have been re-profiled in order to reflect current timescales for completion of individual projects. This exercise has resulted in £8,622,000 being reprofiled from financial year 2019/20 to the following financial year and onwards. Appendix 1 shows the revised budget for financial year 2019/20 of £26,486,000.

3.4.

It is notable that steps have been taken to improve delivery of the capital programme going forward, including for example programme oversight and development of a project management approach, and a review of the Capital Project Appraisal process which sits in front of the capital programme. Work to improve monitoring and reporting procedures also remains ongoing

3.5.

A separate report considers the proposed treatment of slippage on the capital programme for financial year 2019/20.

4. Corporate Governance

This report relates to the Council complying with its governance and financial processes and procedures and therefore does not directly support and contribute to improved outcomes for communities as outlined in the Council Plan and the Local Outcomes Improvement Plan.

5. Financial Implications

5.1.

Approval by the Council of the Capital Programme constitutes approval of the individual projects or provisions contained therein.

5.2.

Any requests to incur expenditure outwith the provisions included in the approved capital programme shall be reported to the Policy and Resources Committee for approval, prior to any commitment being made.

5.3.

The Chief Executive and Executive Directors cannot exercise virements within the Capital Programme, except in exceptional circumstances and only after consultation with the Head of Finance. The action taken and reasons for such virement must be reported to the next meeting of the Policy and Resources Committee.

5.4.

Where no contractual commitment exists or will be made in the current or previous financial years for an approved capital project, the relevant programme provision(s) may be redeployed by the Policy and Resources Committee.

5.5.

If the cost is likely to exceed the approved capital programme the shortfall must be reported to the next meeting of the appropriate Service Committee before the project is reconsidered by the Policy and Resources Committee, where additional budget can be allocated or the existing provision redeployed.

6. Legal Aspects

Financial monitoring and reporting help the Council meet its statutory obligation to secure best value.

7. Contact Officers

Gareth Waterson, Head of Finance, extension 2137, Email gareth.waterson@orkney.gov.uk

Colin Kemp, Corporate Finance Senior Manager, extension 2106, Email <u>colin.kemp@orkney.gov.uk</u>

8. Appendix

Appendix 1: Capital Expenditure Monitoring as at 31 March 2020.

		Financ	cial Year 2019	/20	Future Y	ears		Total Proje	ct Summary	
		Actual	Annual Ov	er/(Under)	Budget	Budget	Spend	Project	Estimated	Over/(Under)
Approved Capital Programme	Project Lead	Spend	Budget	Spend	2020/21	2021/22	to Date	Budget	Out-turn	Spend
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Planning										
Stones of Stenness Car Park	Roddy Mackay	64	185	(121)	100	0	70	291	291	0
A revised Stage 2 Capital Project Appraisal	I was approved at the Special Ge	eneral Meeting	of the Council I	neld on 30 Ju	une 2020. Add	litional fundin	ig has been a	agreed and a	II the previous	s issues have
been resolved. Fencing and gate improven	ment works have been complete	d with the main	works contract	t to go out to	tender mid Au	gust, with ret	turn early Se	otember and	on-site late S	eptember,
with completion programmed late Novembe	er 2020.									
Arcadia Park	Roddy Mackay	201	230	(29)	0	0	311	340	340	0
Project is complete pending erection of fund		ing provided to		1 - 7	etion report for	final settlem	-			ĭ
	31 11 1 1 3 1								00.1	
Total Planning		265	415	(150)	100	0	381	631	631	0
Operational Environmental Services										-
Burial Grounds - Mainland Extensions	Darren Richardson	264	200	64	300	215	466	917	917	0
Burial grounds works have started to resum										
St Peter's, South Ronaldsay are practically										
details of planning conditions for Firth ceme	etery are being finalised. Firth ar	nd St Olafs will I	be issued as a	single contra	act once plann	ng permissio	on is granted,	which is like	ly to be later i	this year.
Burial Grounds - Mainland Maior Improvem	nents Darren Richardson	0	2	(2)	60	0	88	150	150	0
The list of major improvements is being rev	viewed and any outstanding work	clarified and p	rogrammed.			•	•			
			-							
		40	50	(0)		2	110	=	= 0 0	
Burial Grounds - Island Extensions	Darren Richardson	48	50	(2)	82	0	416	500	500	0
Burial Grounds - Island Extensions Sanday and Stronsay extensions are comp		-			-	-	416	500	500	0
	lete. Land issues around the un	-			-	-	416	500 100	500 100	0
Sanday and Stronsay extensions are compl	lete. Land issues around the un ts Darren Richardson	funded extension	on at St Johns 5	in Hoy are b	eing investigat	ed.	-			0

		Financ	ial Year 2019/	20	Future Y	ears		Total Proje	ct Summary	
		Actual	Annual Ove	er/(Under)	Budget	Budget	Spend	Project	Estimated Ove	er/(Under)
Approved Capital Programme	Project Lead	Spend	Budget	Spend	2020/21	2021/22	to Date	Budget	Out-turn	Spend
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Roads	<u> </u>									
Cycling, Walking & Safer Routes / 20 mph sche		50	36	14	96	0			rogramme	
The 2019/20 programme of work is complete w										
signage, new lighting on the A966 at Firth Prima Road Asset Replacement Programme.	ary and improvements to acc	cess for vulnera	ble road users.	Works will	be monitored	by the Devel	opment and I	Infrastructur	e Committee as p	art of the
Roads Asset Replacement Programme	Darren Richardson	1,238	1,362	(124)	950	950			rogramme	
All projects that were carried over from the 2018 presented to Council in June (delayed from Mar									gramme for 2020,	21 was
Kirkwall flood prevention scheme	Darren Richardson	81	0	81	0	0	2,222	2,139	2,222	83
This project is now complete and operational wi contract at Kirkwall pier for Marine Services and						lditional relat	ed works tota	alling £83K v	vere carried out u	nder the
Kirkwall Places and Spaces	Darren Richardson	648	555	93	272	0	1,042	976	1,163	187
Works substantially complete on 21 February 2	020. Seating and interpretat	ion signage adi	acent to the Da	ailv Scoop ou	utstanding due	to the Covid	I-19 lockdowr	n. SUSTRA	NS funding for thi	s was
approved 23 July 2020. Street furniture is now Water 'top up tap' funded by various client strea	on order. Additional works w	ere carried out	under contract	including W	atergate / Pala	ice Road lig	nting and foot	ways, works		
Total Roads		2.017	1.953	64	1,318	950	3,264	3,115	3,385	270
		· · ·	· ·	•	,		<i>,</i> 1		· · ·	
Transportation										
Electric vehicle charging infrastructure	Jim Buck	153	180	(27)	0	0	415	578	578	0
Funding for year 2019/20 grant project accrued	into this financial year. Insta	allation works o	n site underway	y with comple	etion expected	in October	2020. Additic	onal grant of	fer for 2020/21 ha	is been
confirmed, but the formal grant offer letter has r	not yet been received.									
Airfields Infrastructure	Jim Buck	5	0	5	0	0	961	989	961	(28)
All buildings are now complete and operational	with retention monies to be r	eleased this fin	ancial year.							
Golden Mariana Replacement	Jim Buck	1,083	1,535	(452)	0	0	1,083	1,535	1,083	(452)
Golden Mariana Replacement The replacement vessel was purchased in Marc		.,			Ŷ	v	.,	.,	.,	(
	ch 2020 and delivered under	the Norwegian	Flag. Since the	en a number	of survey doc	uments were	e completed t	o progress r	egistry under the	British
The replacement vessel was purchased in Marc	ch 2020 and delivered under Covid-19 restrictions. A class	the Norwegian	Flag. Since the y surveyor has	en a number attended an	of survey doc d produced ini	uments were	e completed t ts which allo	o progress r w the registr	egistry under the y process to proc	British eed. The
The replacement vessel was purchased in Marc Flag, however this work was hampered due to 0	ch 2020 and delivered under Covid-19 restrictions. A class gressed before full class app	the Norwegian	Flag. Since the y surveyor has	en a number attended an	of survey doc d produced ini	uments were	e completed t ts which allo	o progress r w the registr	egistry under the y process to proc	British eed. The
The replacement vessel was purchased in Marc Flag, however this work was hampered due to 0 Surveyor also provided a list of works to be prov	ch 2020 and delivered under Covid-19 restrictions. A class gressed before full class app	the Norwegian	Flag. Since the y surveyor has	en a number attended an	of survey doc d produced ini	uments were	e completed t ts which allo	o progress r w the registr	egistry under the y process to proc	British eed. The the
The replacement vessel was purchased in Marc Flag, however this work was hampered due to 0 Surveyor also provided a list of works to be pro- package of work to bring the Vessel into service Resurfacing of Westray runway	ch 2020 and delivered under Covid-19 restrictions. A class gressed before full class app e is starting to emerge.	the Norwegian sification Society proval can be co	Flag. Since the y surveyor has ompleted. In the	en a number attended an e meantime s	of survey doc d produced ini stability work to	uments were tial documer comply with	e completed t hts which allo n UK standar	o progress r w the registr ds has beer	egistry under the y process to proc progressing and	British eed. The the
The replacement vessel was purchased in Marc Flag, however this work was hampered due to 0 Surveyor also provided a list of works to be prop package of work to bring the Vessel into service Resurfacing of Westray runway This project is now complete.	ch 2020 and delivered under Covid-19 restrictions. A class gressed before full class app e is starting to emerge. Brian Archibald	the Norwegian sification Society proval can be co 17	Flag. Since the y surveyor has ompleted. In the 46	en a number attended an e meantime s (29)	of survey doc d produced ini stability work to 0	uments were tial documer comply with	e completed t hts which allo n UK standar 116	o progress r w the registr ds has been 144	egistry under the y process to proc progressing and 116	British eeed. The the (28)
The replacement vessel was purchased in Marc Flag, however this work was hampered due to 0 Surveyor also provided a list of works to be prog package of work to bring the Vessel into service Resurfacing of Westray runway This project is now complete.	ch 2020 and delivered under Covid-19 restrictions. A class gressed before full class app e is starting to emerge.	the Norwegian sification Society proval can be co	Flag. Since the y surveyor has ompleted. In the	en a number attended an e meantime s	of survey doc d produced ini stability work to	uments were tial documer o comply with 0	e completed t hts which allo n UK standar	o progress r w the registr ds has beer	egistry under the y process to proc progressing and	British seed. The the (28
The replacement vessel was purchased in Marc Flag, however this work was hampered due to 0 Surveyor also provided a list of works to be prog package of work to bring the Vessel into service Resurfacing of Westray runway This project is now complete. Resurfacing of North Ronaldsay runway	ch 2020 and delivered under Covid-19 restrictions. A class gressed before full class app e is starting to emerge. Brian Archibald	the Norwegian sification Society proval can be co 17	Flag. Since the y surveyor has ompleted. In the 46	en a number attended an e meantime s (29)	of survey doc d produced ini stability work to 0	uments were tial documer o comply with 0	e completed t hts which allo n UK standar 116	o progress r w the registr ds has been 144	egistry under the y process to proc progressing and 116	British eeed. The the (28)
The replacement vessel was purchased in Marc Flag, however this work was hampered due to (Surveyor also provided a list of works to be pro- package of work to bring the Vessel into service Resurfacing of Westray runway This project is now complete. Resurfacing of North Ronaldsay runway This project is now complete.	ch 2020 and delivered under Covid-19 restrictions. A class gressed before full class app e is starting to emerge. Brian Archibald Brian Archibald	the Norwegian sification Society proval can be co 17 3	Flag. Since the y surveyor has mpleted. In the 46	en a number attended an e meantime s (29) (23)	of survey doc d produced ini stability work to 0	uments were tial documer o comply with 0	e completed t hts which allo n UK standar 116 148	o progress r w the registr ds has beer 144 265	egistry under the y process to proc progressing and 116 148	eed. The the (28) (117)

		Financ	ial Year 2019	9/20	Future \	'ears		Total Proje	ct Summary	
		Actual		ver/(Under)	Budget	Budget	Spend	Project		Over/(Under)
Approved Capital Programme	Project Lead	Spend £000's	Budget £000's	Spend £000's	2020/21 £000's	2021/22 £000's	to Date £000's	Budget £000's	Out-turn £000's	Spend £000's
Scapa Flow Oil Port	-									
Pilot Vessel	Jim Buck	1,141	1,467	(326)	0	0	1,924	2,250	2,250	0
Vessel remains in service with guarantee items b these items will remain covered and be corrected							s on 2 Septer	nber. Agreer	nent with the	ship yard that
Replacement Tugs	Jim Buck	5,567	7,960	(2,393)	4,515	0	6,217	13,125	13,125	0
Both vessels afloat and works progressed. Due to costs will be incurred by OIC and acceptance and						and other de	efects have ta	iken longer t	o correct. No	additional
Minor Improvements	Jim Buck	13	150	(137)	150	150		Annual P	rogramme	
Due to staff capacity restraints, most of the annua		-		1 - /			or the 2020/2		<u> </u>	h is due to
restart following Covid-19 restrictions on construct					·				-	
Total Scapa Flow Oil Port		6,721	9,577	(2,856)	4,665	150	8,141	15,375	15,375	0
Mineral Anna Birna										
Miscellaneous Piers	line Durali		300	(300)	200	200		Annual D		
Minor Improvements	Jim Buck	0			300	300			rogramme	1 1 1 1 1
Due to staff capacity restraints, most of the annua restart following Covid-19 restrictions on construct			as not deliver	ed. works na	ive already be	en planned ic	or the 2020/2	r annuai pro	gramme whic	in is due to
				-				-		
Gill Pier Refurbishment	Jim Buck	89	14	75	0	0	3,035	2,960	3,035	75
Works are now complete and operational. Howe Review will be completed in due course.	ver, all the designated pro	ject contingency	had been us	ed up and the	e final account	cost therefor	re is in exces	s of the proje	ect budget. A	Post Project
Low Carbon Transport and Active Travel Hub	Jim Buck	576	1,016	(440)	0	0	585	1,026	1,026	0
The civil and electrical installation works for the s factors have resulted in a requirement to change funding has been accepted by the grant funders a	the design of the scheme	to comply with r	new regulation	ns, resulting i	n delays to the	programme	and cost incr	eases. A ree	quest for add	itional match
grant funders.						-				
Hatston Pier Road Reconstruction	Jim Buck	4	2	2	297	0	65	360	360	0
The road resurfacing element of the project has b currently being progressed. The remainder of the				remaining flo	od lighting sch	eme and trai	ffic managem	ent alteration	ns to marsha	ling area
Hatston Terminal Passenger Walkway	Jim Buck	0	0	0	492	0	0	492	492	0
The project was approved by the Council in June	2020 and initial planning	work for the repl	acement cont	rol system is	now being und	dertaken.		•		
Stromness Terminal Passenger Walkway	Jim Buck	0	0	0	492	0	0	492	492	0
The project was approved by the Council in June suppliers for the new control system is being und		lorth Tower (stru	ctural elemer	nt) was ordere	ed and delivere	ed to Orkney	in July. Initial	planning wo	rk in conjunc	tion with
Total Miscellaneous Piers		669	1,332	(663)	1.581	300	3,685	5,330	5,405	75
		000	.,	(000)	1,001		0,000	0,000	0,100	

		Finan	cial Year 2	019/20	Future	Years		Total Proj	ect Summary	
Approved Capital Programme	Project Lead	Actual Spend £000's	Annual Budget £000's	Over/(Under) Spend £000's	Budget 2020/21 £000's	Budget 2021/22 £000's	Spend to Date £000's	Project Budget £000's	Estimated Out-turn £000's	Over/(Under Spend £000's
Other Housing						_				
Housing Loans	Frances Troup	485	500	(15)	500	500		Annual I	Programme	
Due to the nature of the programme, spend agai	inst the annual programme	will be solely de	pendent on	the number of lo	oan requests r	eceived and s	ubsequently	approved or	not.	
Services Sites for Sale	Frances Troup	7	0	7	0	0		No curren	t programme	
Improvements to drainage at Repeater Road site	e completed to approved p	roject specificatio	on.			-			1 3	
Total Other Housing		492	500	(8)	500	500	0	0	0	0
				(9)			Ţ	Ū	•	-
Housing Revenue Account										
House Purchases	Frances Troup	263	0		0	0	940	516	940	424
Two house purchases were actioned during final	ncial year 2019/20 under d	lelegated powers	, with both	purchases part f	unded by Sco	ttish Governm	ent Grant.			
Carness	Frances Troup	1,284	1,415	1 - 7	2,530	84	1,991	4,736	4,736	C
The new house build site was closed for three m Subsequently, this has had a knock-on effect on successful acoustic tests results being provided on construction. OIC are yet to complete the pur Planning. Negotiations are ongoing with the land	the programme and comp to Planning for the remaini rchase of land from the ne	letion date. Aco ing 14 house buil ighbouring prope	ustic alterat d sites. Pla rty, which is	tion works to the anning permissio s required to con	adjacent Sco on has now be struct a footpa	ttish Water pu en granted in ath to fulfil the	mping statior respect of the	are now co ese 14 house	mplete, resultir es, and work ha	ng in as commence
Watersfield	Frances Troup	0	0	0	581	21	0	602	602	0
Procurement undertaken, and contract not accept Build tender that is currently out to tender. If aways	pted as considered high. F				U U	rently holding		r 90 days to	compare with t	the Design and
Repeater Road	Frances Troup	0	0	0	346	18	0	364	364	C
Procured and tender accepted. Completion antic	cipated by 31 March 2021.	On programme a	and budget.							
McDonald Park	Frances Troup	0	0	0	305	13	0	318	318	C
Procured and tender accepted. Completion antic	cipated by 31 March 2021.	On programme a	and budget.			-			•	
Garson	Frances Troup	0	0	0	1,050	50	0	1,100	1,100	C
Procured and tender accepted. Completion antic requirements.	sipated to be June 2021 ho	wever, this will d	epend on th	he outcome of st	atutory bodies	decisions on	applications	and impact c	of Covid-19 soc	cial distancing
Design and Build	Frances Troup	0	0	-	3,247	153	0	3,400	3,400	C
Tender due to be returned in September 2020 m award.	neaning the anticipated spe	end for 2020/21 is	s unlikely.	A revised spend	profile will be	reviewed and	client advise		ceptable prior t	
Total Housing Revenue Account		1,547	1,415	132	8,059	339	2,931	11,036	11,460	424
Education New Build KGS (Excluding Pool)	James Wylie	200	0	200	0	0	35,251	34,841	35,251	410
Project is now complete with the issue of the BR			-		-	U	55,251	34,041	35,251	410
Stromness Primary School New Build	James Wylie	100	0	100	0	0	8,588	8,428	8,588	160
Project is now complete with the issue of the BR									1	
KGS Halls of Residence Project is now complete with the issue of the BR	James Wylie EEAM Excellent certificate	50 e. The final retent	0 ion monies		0 ased.	0	6,994	6,942	6,994	52
Leisure Pool	James Wylie	50	0	50	0	0	8,714	8,670	8,714	44
Project is now complete with the issue of the BR			ion monies	have been relea			, ,	.,	<i>,</i> 1	
Extension to St Andrew's School	James Wylie	102	100	2	1,243	1,626	352	3,232	3,232	(
Tender documents issued to contractors with ter build extensions to be completed first, followed b								ve phased c	ompletions with	h the new
		•	0			•	0			
		502	100	402	1,243	1,626	59,899	62,113	62,779	666

Appendix 1

		Fina	ancial Year 2	019/20	Future	Years		Total Proj	ect Summar	/
		Actual	Annual	Over/(Under)	Budget	Budget	Spend	Project	Estimated	Over/(Under)
Approved Capital Programme	Project Lead	Spend	Budget	Spend		2021/22		Budget		Spend
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Refurb. improve Scapa Flow Visitor Centre and Museum	Peter Diamond	528	818	(290)	2,278	265	818	3,696	4,524	828
The construction site was shut down due to the Covid- the final completion date, which will impact the existing extent of these delays, identify risks to external grant fu	cash-flow profile with	hin the approv	ed capital pro	ogramme. A sep	arate report w					
St Magnus Cathedral Doors	Peter Diamond	0	116	(116)	64	0	0	180	180	0
Tenders have been received for the external works, ho	wever there are dela	ys in obtainin	g the listed bu	ilding consent w	hich has delay	ed the start	of the works	on site, along	with the Cov	id-19 lockdown.
Discussions are ongoing to resolve the final issues with vestibule works are progressed in the meantime.	the consent. It is ex	pected that th	is will delay th	ne external work	s until later in	the year. To	mitigate any	delays it is pr	oposed that t	ne internal
Total Leisure & Cultural		528	934	(406)	2,342	265	818	3,876	4,704	828

		Finar	ncial Year 20	019/20	Future	Years		Total Proje	ect Summary	
		Actual	Annual	Over/(Under)	Budget	Budget	Spend	Project	Estimated	Over/(Under)
Approved Capital Programme	Project Lead	Spend	Budget	Spend	2020/21	2021/22	to Date	Budget	Out-turn	Spend
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Social Care										
Replacement facilities St Peter's house	Gillian Morrison	2,940	2,868	72	996	0	8,176	9,100	8,600	(500)
Project complete and the facility is fully operational.	Retention period ong	oing with final a	account to be	e agreed during	financial year	2020/21. It is	expected that	t the project	will be under	budget.
New Care Facility, Kirkwall	Gillian Morrison	73	70	3	536	4,340	575	12,270	12,270	0
Report presented to Special General Meeting on 30	June 2020. Members	agreed to pro	gress with th	ne revised 40-be	d project subj	ect to approv	al by the Integ	gration Joint	Board (IJB). 1	The IJB met on
18 August and deferred their decision to no later that	n 9 December to allo	w for consultat	ion. This will	delay the project	ct as the desig	n cannot pro	gress until the	e consultation	n has been co	mpleted.
Total Social Care		3,013	2,938	75	1,532	4,340	8,751	21,370	20,870	(500)

		Finan	cial Year 20	019/20	Future \	lears		Total Proje	ct Summary	/
		Actual		Over/(Under)	Budget	Budget	Spend	Project	Estimated	Over/(Under)
Approved Capital Programme	Project Lead	Spend £000's	Budget £000's	Spend £000's	2020/21 £000's	2021/22 £000's	to Date £000's	Budget £000's	Out-turn £000's	Spend £000's
Central Administration and Asset Replacement	t	2000 3	2000 3	2000 3	2000 3	2000 3	20003	2000 3	2000 3	2000 3
IT replacement programme	Hayley Green	447	420	27	340	420		Annual P	rogramme	
Programme accelerated with spend on PC replace (SAN replacement) to balance this, but there was improved resilience and automated failover and in	a slight overspend last fina	ancial year. Suc	cessful com							
Plant & Vehicle Replacement	Darren Richardson	1.256	1.200	56	1.200	1.200		Annual P	rogramme	
Programme accelerated the purchase of waste sk		1	1		,	1	d after the end			
Alterations to Garden House	Hayley Green	89	265	(176)	368	13	98	980	980	0
Planning permission was obtained on 19 August 2						-				
Disaster recovery and business continuity suite	Hayley Green	0	260	(260)	0	0	0	260	260	0
Work is underway with NHSO to progress this pro		-			-	ion and optio	ns for implem			-
2019/20 due to other competing operational priorit	ies, specifically the Windo	ws 7 replaceme	ent programi	me, but now on	track to compl	ete by the en	d of 2020/21.			
Scottish Water Vesting	Darren Richardson	2	0	2	0	0	32	0	32	32
Notional allowance established to allow vesting of	assets from existing proje	cts to Scottish \	Nater. Cost	s to be recovere	ed from Scottis	h Water throu	ugh vesting.			
Replacement audio-casting equipment	Karen Greaves	16	31	(15)	0	0	16	31	20	(11)
The replacement audio-casting equipment is in pla the Chamber, including for remote attendance.	ace and working well. Bef	ore the project o	can be mark	ed as complete	, further equipr	nent is being	considered to	o maximise t	he use of the	e system within
Replacement telephone system	Hayley Green	0	80	(80)	160	0	0	240	240	0
Research around the approach was completed by 2020/21.	the end of 2019/20. The 0	DIC Project Mar	nager is proa	actively working	with British Te	lecom and a	ware of the u	rgency of del	ivery within f	inancial year
Total Central Administration and Asset Replac	ement	1,810	2,256	(446)	2,068	1,633	146	1,511	1,532	21
Corporate Property Improvements		700	0.000	(0.470)	1 000	4 070				
Corporate Improvement Programme	Darren Richardson	733	2,903	(2,170)	1,888	1,379			rogramme	
General Fund - The plan was to utilise the entire G due to resourcing issues, delays in procuring work										be delivered
Nursery Works - Work is ongoing at various locati £1,397K, but only £292K was able to be delivered										
restrictions. The Glaitness Primary nursery design										
The design works are likely to be concluded by Se				will commence.	Options are b	eing conside	red to accele	rating phase	1 (art / musi	c rooms) of the
phased construction approach to allow phase 2 ar SRF Property Maintenance	Darren Richardson	January 2021. 45	119	(74)	119	119			rogramme	
Buoy store toilet installation works complete, with				(/			s occupied an			h the transfer
of responsibilities back to tenants, demands on thi										
Total Corporate Property Improvements		778	3.022	(2,244)	2,007	1,498	0	0	0	0
			3,011	(_,_+	2,001	.,=00	J	U	0	0

0's £0 500 938 100 934 953 787 257 256	(Under) Spend £000's (8) 75 402 (406) 64 (521) 55 (446) (2,170) (150)		Budget 2021/22 £000's 500 4,340 1,626 265 950 0 215 1,633 1,379	Spend to Date £000's 8,751 59,899 818 3,264 2,919 984 146	Total £000's Annual Pr 21,370 62,113 3,876 3,115 3,658 1,667 1,511	Estimated C Out-turn £000's * ogramme 20,870 62,779 4,704 3,385 3,082 1,667 1,532	(500) 6666 828 270 (576) 0 21
0's £0 500 938 100 934 953 787 257 256	(8) 75 402 (406) 64 (521) 55 (446) (2,170)	£000's 500 1,532 1,243 2,342 1,318 0 523 2,068 1,888	£000's 500 4,340 1,626 265 950 0 215 1,633	£000's 8,751 59,899 818 3,264 2,919 984	£000's Annual Pr 21,370 62,113 3,876 3,115 3,658 1,667 1,511	£000's rogramme 20,870 62,779 4,704 3,385 3,082 1,667 1,532	£000's (500) 666 828 270 (576) 0
500 938 100 934 953 787 257 256	(8) 75 402 (406) 64 (521) 55 (446) (2,170)	500 1,532 1,243 2,342 1,318 0 523 2,068 1,888	500 4,340 1,626 265 950 0 215 1,633	8,751 59,899 818 3,264 2,919 984	Annual Pr 21,370 62,113 3,876 3,115 3,658 1,667 1,511	rogramme 20,870 62,779 4,704 3,385 3,082 1,667 1,532	(500) 666 828 270 (576) 0
938 100 934 953 787 257 256	75 402 (406) 64 (521) 55 (446) (2,170)	1,532 1,243 2,342 1,318 0 523 2,068 1,888	4,340 1,626 265 950 0 215 1,633	59,899 818 3,264 2,919 984	21,370 62,113 3,876 3,115 3,658 1,667 1,511	20,870 62,779 4,704 3,385 3,082 1,667 1,532	666 828 270 (576) 0
938 100 934 953 787 257 256	75 402 (406) 64 (521) 55 (446) (2,170)	1,532 1,243 2,342 1,318 0 523 2,068 1,888	4,340 1,626 265 950 0 215 1,633	59,899 818 3,264 2,919 984	21,370 62,113 3,876 3,115 3,658 1,667 1,511	20,870 62,779 4,704 3,385 3,082 1,667 1,532	666 828 270 (576) 0
100 934 953 787 257 256	402 (406) 64 (521) 55 (446) (2,170)	1,243 2,342 1,318 0 523 2,068 1,888	1,626 265 950 0 215 1,633	59,899 818 3,264 2,919 984	62,113 3,876 3,115 3,658 1,667 1,511	62,779 4,704 3,385 3,082 1,667 1,532	666 828 270 (576) 0
934 953 787 257 256	(406) 64 (521) 55 (446) (2,170)	2,342 1,318 0 523 2,068 1,888	265 950 0 215 1,633	818 3,264 2,919 984	3,876 3,115 3,658 1,667 1,511	4,704 3,385 3,082 1,667 1,532	828 270 (576) 0
953 787 257 256	64 (521) 55 (446) (2,170)	1,318 0 523 2,068 1,888	950 0 215 1,633	3,264 2,919 984	3,115 3,658 1,667 1,511	3,385 3,082 1,667 1,532	270 (576) 0
787 257 256	(521) 55 (446) (2,170)	0 523 2,068 1,888	0 215 1,633	2,919 984	3,658 1,667 1,511	3,082 1,667 1,532	(576) 0
257 256	55 (446) (2,170)	2,068 1,888	1,633	984	1,667 1,511	1,667 1,532	0
256	(446) (2,170)	2,068 1,888	1,633		1,511	1,532	U U
	(2,170)	1,888		146	,	,	21
903 (2		,	1,379				
	(150)	100			Annual Pi	rogramme	
415	(130)	100	0	381	631	631	0
043 (3	(3,105)	11,514	10,908	77,162	97,941	98,650	709
415	132	8,059	339	2,931	11,036	11,460	424
577 (2	(2,856)	4,665	150	8,141	15,375	15,375	0
332	(663)	1,581	300	3,685	5,330	5,405	75
119	(74)	119	119		Annual Pi	ogramme	
443 (3	(3,461)	14,424	908	14,757	31,741	32,240	499
					120 692	130.890	1,208
	332 119 443	119 (74) 443 (3,461)	119 (74) 119 443 (3,461) 14,424	119 (74) 119 119 443 (3,461) 14,424 908	119 (74) 119 119 443 (3,461) 14,424 908 14,757	119 (74) 119 119 Annual Pr 443 (3,461) 14,424 908 14,757 31,741	119 (74) 119 119 Annual Programme