Item: 5

Asset Management Sub-committee: 28 January 2020.

Corporate Asset Maintenance Programmes.

Expenditure Monitoring.

Report by Head of Finance.

1. Purpose of Report

To monitor expenditure on the approved corporate asset maintenance programmes as at 31 December 2019.

2. Recommendations

The Sub-committee is invited to note:

2.1.

The summary position of expenditure incurred, as at 31 December 2019, against the approved corporate asset revenue maintenance programmes, as detailed in section 4.1 of this report.

2.2.

The summary of larger works undertaken as reactive repairs, attached as Appendix 1 to this report.

3. Background

3.1.

The Corporate Asset Management Plan 2019 to 2023 takes account of guidance produced by the Chartered Institute of Public Finance and Accountancy and has streamlined the suggested framework to incorporate and complement the existing Capital Project Appraisal system.

3.2.

The Corporate Asset Management Plan summarises the Council's aims and objectives for its assets to ensure that they are used in an effective and efficient manner. This has been further supplemented by the Property Asset Management Plan approved on 10 December 2019.

3.3.

The purpose of this report is to present an overview or summary of the expenditure incurred as at 31 December 2019 to allow members the opportunity to scrutinise the spending levels against approved budgets and gauge the extent to which the Council's assets are routinely being maintained and replaced.

4. Budget Monitoring

4.1.

The undernoted table shows the position of expenditure incurred for the period 1 April to 31 December 2019, against approved programmes:

Revenue Maintenance Programme	Expenditure at 31 December 2019	Annual Budget 2019 to 2020	Probable Outturn 2019 to 2020	Estimated Over/Under spend
	£000	£000	£000	£000
General Fund	741.8	1,659.8	1,659.8	0
Strategic Reserve Fund	29.4	218.1	113.7	(104.4)
Total	771.2	1,877.9	1,773.5	(104.4)

4.2.

Appendix 1 to this report provides a detailed breakdown of the two programmes for 2019 to 2020 and is compared directly with the respective planned and approved programmes. Appendix 1 also provides a summary of the larger works undertaken as reactive repairs.

5. General Fund Programme

The General Fund Revenue Maintenance Programme is showing an estimated probable outturn figure of £1,659,800 at 31 December 2019 which is the total annual budget. This figure includes fees/apportioned costs of £402,800 which are charged at year-end. The expenditure to date does not include fees.

6. Strategic Reserve Fund Programme

6.1.

The Strategic Reserve Fund Revenue Maintenance Programme is showing an estimated probable outturn figure of £113,700 at 31 December 2019 which is less than the total annual budget by £104,400.

6.2.

The annual budget figure of £218,100 includes fees/apportioned costs of £28,400 which are charged at year-end. The expenditure to date does not include fees.

7. Corporate Governance

This report relates to the Council complying with its governance and financial processes and procedures and therefore does not directly support and contribute to improved outcomes for communities as outlined in the Council Plan and the Local Outcomes Improvement Plan.

8. Financial Implications

8.1.

The Financial Regulations state that service directors are able to incur expenditure within approved revenue and capital budgets. Such expenditure must be in accordance with the Council's policies and objectives and subject to compliance with the Financial Regulations and approved schemes of delegation.

8.2.

The development of a corporate approach to asset management planning should lead to efficiencies in the use of fixed assets, together with the potential for rationalisation of the Council's property estate going forward.

8.3.

More detailed monitoring of expenditure on the corporate asset revenue maintenance programmes will result in improved accountability in relation to the deliverance of the approved programmes of work and ensure members are kept informed of progress.

9. Legal Aspects

Regular financial monitoring and reporting help the Council meet its statutory obligation to secure best value.

10. Contact Officers

Gareth Waterson, Head of Finance, extension 2103, Email gareth.waterson@orkney.gov.uk

Colin Kemp, Corporate Finance Senior Manager, extension 2106, Email colin.kemp@orkney.gov.uk

11. Appendix

Appendix 1: Corporate Asset Maintenance Programmes 2019 to 2020.

APPENDIX 1

SUMMARY

General Fund Revenue Maintenance	Expenditure at 31 December 2019	Annual Budget 2019/2020		Estimated Over/(Under) spend 2019/20
	£	£	£	£
Asset Name				
One-off planned repairs	105,004.98	380,100	252,000	(128,100)
Works added in during year	27,253.52	0	100,000	100,000
Quarry projects	1,959.54	22,700	2,000	(20,700)
Statutory / non statutory testing	190,423.09	274,300	260,000	(14,300)
Cyclical works	22,922.35	41,200	23,000	(18,200)
Retentions	10,708.94	0	11,000	11,000
Reactive works	383,478.84	530,200	681,800	151,600
Contingency	0.00	8,500	0	(8,500)
Apportioned Costs	0.00	402,800	330,000	(72,800)
	741,751.26	1,659,800	1,659,800	0
				Estimated
Strategic Reserve Fund Revenue Maintenance	Expenditure	Annual		Over/(Under)
on atogram to some manner and	at 31 December	Budget		spend
	2019	2019/2020		2019/20
	£	£	£	£
Asset Name				
One-off planned repairs	18,087.00	52,200	52,200	0
Works added in during year	14,317.96	0	16,000	16,000
Retentions	(22,860.33)	0	(==,000)	(22,900)
Statutory / non statutory testing / cyclical works	9,455.85	22,900	20,000	(2,900)
Reactive Works	10,429.34	52,200	20,000	(32,200)
Contingency	0.00	62,400	0	(62,400)
Apportioned Costs	0.00	28,400	28,400	-
	29,429.82	218,100	113,700	(104,400)

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General Fund Revenue Maintenance		Expenditure at 31 December 2019	Annual Budget 2019/2020
		£	£
Asset Name	Description		
Birsay Public Toilet	General upgrade. To be developed.	0.00	8,700
Dounby school	Project carried over from last financial year. Oil tank replacement added following condition assessment. Tendered and over budget (£41k), but given the liability should an oil leak occur, project has been accepted, and will commence November. Funded by slippage elsewhere in the programme.		5,
5 8 18 18 0	·	0.00	17,400
Ferry Road Public Convenience	General upgrade, decoration and signage. To be developed.	0.00	11,300
Former bus station	Demolition and reinstatement to a tarmacadam area. Development works commenced, with Planning and Building Warrant applications having been made. Awaiting Engineering drawings and anticipate being on site January 2020.		
		633.50	31,100
Glaitness Primary School	Replace fascia and soffits, and vertical cladding. To be developed.	0.00	75,700
Hoy Hostel	Heating alterations to include re-zoning, controls upgrade to allow improved heating control between the hostel and hall. To be developed.	0.00	15,100
St Magnus Cathedral	Annual fee for inspection and supervision of maintenance of fabric at Cathedral.	3,407.05	3,000
St Magnus Cathedral	Organ tuning - quarterly inspection and tune.	4,413.14	4,200
Stromness Community Centre	Replace internal units associated with the air source heat pumps. To be developed.		·
Swimming pools - generally	Minor works following feedback from last year resulted in PAC dosing	0.00	37,900
generally	system injector replacement.	2,574.04	16,700
The Orkney Library and Archive	Programme for winter 2019. Scheme being developed by external Architectural consultancy, and cost revised to £60,000 from £46,000 following further information regarding the extent of works. Scheme complete, and Building Warrant has been applied for. Funded by slippage elsewhere within the programme.	2,402,96	45,400

General	Fund Revenue Maintenance	at 31 December 2019	Budget 2019/2020
		£	£
Asset Name	Description		
The Orkney Library and Archive	Project planned for last year and carried over. Delayed due to issues in clarifying tender submissions. On reviewing the scale and complexity of the works on submission of the tender package, estimated cost was revised to £94,000. Tender accepted at £109,000, which includes £30,550 of contingencies. Works complete, commissioning to be concluded. Funded by slippage elsewhere within the programme.	05.004.00	7.000
/arious properties	Lightning systems. Surveys undertaken. Reports have been	65,384.33	7,600
valious properties	submitted by BEST, reviewing before deciding on what course of action to be taken. Consider St Magnus Cathedral supplementary works to minimise disruption from future strikes.		
		3,484.00	30,300
/arious properties	High level surveys on an annual basis.	10,139.96	15,100
/arious properties	Remedial works following high level surveys.	0.00	37,900
Nater systems - generally	Water systems upgrades, but found to be fewer issues than anticipated. Future years work to be identified following annual review of systems and a lower budget figure is expected. Awaiting contractor feedback before committing to remedial works.	12,566.00	22,700
Norks added in during year (Over £1000 only)			
Keelylang Day Centre	Refurbishment works for new tenants. Project instigated by Education Service to allow the staff located in cramped Papdale School offices to occupy suitable offices that enable them to run parent groups and run daytime / evening training courses for childminders, staff, managers and practitioners. Newly created spaces will permit the team to deliver family work for groups of families and also individualised work with families such as family therapy.	27,253.52	0
Quarry projects			

General Fund Revenue Maintenance		Expenditure at 31 December 2019	Annual Budget 2019/2020
		£	£
Asset Name	Description		
Pierowall Depot and Former Quarry	Amber site - May be funded from alternative accounts, following Development and Infrastructure February 2018 report. Survey undertaken and solution developed.	1,959.54	22,700
Statutory Testing	The following budget figures cover only the planned tests and servicing, with all reactive works funded from the reactive budget.		
Asbestos register / surveys	Substantially complete, and full review of entire property stock completed to identify any outstanding surveys.	9,332.30	3.800
Duct hygiene		27,883.00	9,500
Electrical Testing (PIR)		13,286.90	16,700
Emergency lighting testing		0.00	6,800
Fixed appliance testing		2,875.70	2,300
Gas Appliances testing / servicing		4,828.29	5,300
Glazing	Inspections undertaken by in house team. Project added after programme agreed.	0.00	0
Hoist and Stairlift testing / servicing		6,082.14	10,600
Local exhaust ventilation systems	Initial inspections and small scale repairs undertaken, second visit planned to address issues identified, and attend those sites that were not attended to in November.	3,530.91	2,300
Passenger / Goods lifts testing and servicing	£17,000 spent on testing and servicing, plus additional expenditure on unanticipated lift issues.	30,892.25	10,600
Portable appliance testing		4,805.85	11,400
Water services management and thermostatic mixer valve testing / servicing		0.00	25,700
Working at Height - Roof anchor and wire ropes System			
and single point anchorage testing / servicing		0.00	500
Non Statutory (best practice)			
Arjo baths	Annual inspection and service	720.58	4,500
Automatic door servicing	6 monthly test / inspection.	8,607.27	6,400

General Fund Revenue Maintenance		Expenditure at 31 December 2019	Annual Budget 2019/2020
		£	£
Asset Name	Description		
Equipment monitoring (lifts, fire alarms, intruder alarms etc.) - Eldercare	Monitoring of auto dialler's, digital communicators, and passing emergency information on to relevant parties.	35.16	500
Evac chairs	Annual test and inspection	1,140.58	600
Fire alarm testing	6 monthly test / inspection.	-	22,700
Fire Fighting Equipment Servicing / testing	6 monthly test / inspection.	20,246.30	33,300
Fixed Gym Equipment Testing (fixed equipment only, loose equipment paid for by building users)	Annual test and inspection	2,130.00	2,300
Fuel oil storage	Annual inspection	0.00	2,300
Generator Servicing	Annual service and test	0.00	3,400
Grease filter cleaning	Monthly clean following consultation with Insurers.	30,611.69	25,600
Heat pump servicing	Annual service.	3,165.00	11,400
Heating Controls Servicing	Annual service	0.00	0
Lightning systems testing	Annual test and inspection.	2.313.50	2,900
Oil Boiler Servicing	Annual service	0.00	22,700
Swimming pool and library heat recovery / air con servicin	d Annual service	1,792.23	3,000
Swimming pool, sauna, steam and spa bath servicing of equipment.	Annual service	4,887.19	7,600
Radon	Complete, monitoring to continue.	0.00	800
Sewerage treatment plant, petrol interceptors and grease	Annual clean out	4.917.82	9,500
Sprinkler / fire suppression systems	Annual test and inspection	3,190.00	3,800
Vermin control	Frequency and level of service dictated by site conditions, usage,	0,100.00	0,000
	issues etc.	818.43	0
Wind turbine servicing	12 month service, repairs funded from reactive budget below.	2,150.00	0
Window cleaning	Frequency and level of service dictated by site conditions, usage, issues etc. Only CCTV cameras cleaned under this account.	180.00	200
MVHR servicing and inspection	Included within Heat pump contract	0.00	7,600

General Fund Revenue Maintenance		Expenditure at 31 December 2019	Annual Budget 2019/2020
		£	£
Asset Name	Description		
External decoration Inc. steelwork painting	5 year re-decoration plan, extend where possible following inspection on year 4. Extent of re-decoration far less than anticipated. Works complete for the year, and accounts to be concluded.	4,752.35	15,100
Timber floor treatments	Stronsay School. Project moved forwards 12 months following inspection of floor.	0.00	7.600
Timber floor treatments	North Walls school - main hall and community room - works complete and paid.	4,701.50	4,500
Timber floor treatments	Hoy Centre hall floor - works complete and paid.	2,053.25	1,900
Timber floor treatments	Papdale school - works complete and paid.	7,951.00	5,300
Timber floor treatments	Pickaquoy Centre - Quayside	0.00	3,800
Timber floor treatments	Flotta gym hall - complete.	3,464.25	3,000
Retentions .			
Stronsay Junior High School and swimming pool	Installation of containerised boiler plant and modifications to the heating system to accommodate the new plant. Retention release from previous year.	1,397.30	0
Council Offices	Domestic hot water rationalisation works, carried over from previous year, delay in agreeing final account.	9,311.64	0
Reactive works			
Reactive works	Ad-hoc repairs to replace broken, failed components. Budget figure based upon anticipated expenditure following analysis of historical data. This budget also funds works which have been identified following statutory or non statutory testing works. Actual spend figures are low, as a fuller list of larger reactive repairs is now provided below in this report. Expenditure lower than anticipated, and projections adjusted accordingly.	173,309.64	530,200
Glaitness School	Heat pumps. Works undertaken following breakdown.	31,887.80	0
Kirkwall and St Ola Town Hall and Community Centre	Works undertaken following breakdown to lift.	17,594.00	0
Yetholm 001	Void Works	16,508.47	0

General Fund Revenue Maintenance		Expenditure at 31 December 2019	Annual Budget 2019/2020
		£	£
Asset Name	Description		
Council Offices	Repair the zoning of the fire panel after inspection.	11,750.47	0
OIC Depot - Workshop and Offices (H88)	Re-locate fire hydrant.	10,858.58	0
Slater Street 008	Kitchen replacement.	8,470.37	0
St Magnus Cathedral and Cemetery	St. Magnus Cathedral, maintenance to gutters and roof repairs.	7,531.00	0
Stromness Swimming Pool	Fitness room upgraded for new equipment.	5,321.94	0
Smiddybrae House	Kitchen unit replacement.	5,124.07	0
Kalisgarth	Heating repair.	3,595.42	0
Warehouse Buildings	Repairs to skylight	3,473.96	0
Dounby Primary School	Replace carpet with vinyl flooring.	3,206.46	0
Council Offices	Electrical repair.	2,910.60	0
St Magnus Cathedral and Cemetery	Inspection of West Front of St. Magnus Cathedral.	2,581.58	0
Sanday Junior High School and Swimming Pool	Replacement of doors	2,534.00	0
Unit 1, Great Western Road	The Museum store - replacement of lights/fittings following assessment by building inspector.	2,490.00	0
Kirkwall Grammar School	Replacement of equipment.	2,475.50	0
North Walls School and Swimming Pool	Replace doors.	2,458.20	
Stromness Town Hall	Repairs to heating pipe.	2,274.48	0
Stromness Academy	Fit rain screen to area of wall at staff room that has continual leaking problem.	2,073.11	0
Stronsay Junior High School and Swimming Pool	Form a path at the rear of the school as agreed on site.	2,067.90	0
St Peter's House	Repair waste disposal unit.	2,042.12	0
Depot, Westray	New post and wire fencing required along the roadside edge of the site, adjust and fit existing galvanized gate on left hand entrance.	1,959.54	0
Westray Junior High School and Swimming Pool	Kitchen fittings repair.	1,941.26	0
Pierowall Public Toilet	Carryout various repairs to toilets.	1,936.22	0
Evie Primary School	Replace the parts after the inspection on the Bio Disc system for the drainage system	1,926.98	0

General Fund Revenue Maintenance		Expenditure at 31 December 2019	Annual Budget 2019/2020
		£	£
Asset Name	Description		
Site of Police Command Centre	Carryout following repairs on Kirkwall CCTV system.	1,890.50	0
Site of Police Command Centre	Electrical repair on CCTV.	1,889.30	0
Chinglebraes Waste Transfer Station	Alter the cabling in preparation for the installation and replacement of existing plant onsite.	1.845.18	0
Selbro Joint Equipment Store and Resource Centre (H84)	Doors and frame repair.	1,742.92	0
Burnside Garage 002	New garage door.	1,690.90	0
Burnside Garage 001	New garage door.	1,690.90	0
Pickaquoy Centre and Playing Fields	Repairs to pressurisation unit.	1,659.83	0
Ness Battery	Repair to fire alarms.	1,605.07	0
Summerdale Drive 006	Void property repairs.	1,589.46	0
Point of Ness Camping and Caravan Site	Carry out fencing works.	1,562.40	0
Council Offices	Replace the faulty pump.	1,550.37	0
Stromness Academy	Repair to boiler.	1,493.97	0
Stromness Swimming Pool	Repairs to the Dolphin Pool Vac.	1,472.44	0
Tankerness House	Repair to CCTV camera.	1,362.97	0
Stronsay Junior High School and Swimming Pool	Erect the fence around the nursery play area.	1,344.50	0
Hoy Centre	Replacement of pump	1,319.68	0
Stromness Academy	Repair faulty outside lights.	1,285.66	0
Otterswick 001	Void Inspection and works.	1,261.62	0
St Andrew's Primary School	Repairs in kitchen.	1,256.34	0
Stromness Academy	Fit a maglock linked to the fire alarm to the emergency exit door.	1,247.26	0
Tankerness House	Upgrade the lighting in the small exhibition room.	1,241.49	0
Fourth Barrier Public Toilet	Site made secure, facility closed and signage provided to identify alternative local facilities. Investigating options for providing temporary facilities on the site. Drawing works underway, and statutory applications are in the process of being made. Loss adjuster visited August 2019, awaiting permission to proceed by insurers. Excess of £50,000 will also need to be claimed.	1,240.00	0

General Fun	d Revenue Maintenance	Expenditure at 31 December 2019	Annual Budget 2019/2020
		£	£
Asset Name	Description		
Sunnybrae Centre	Water, pipes and tap repair.	1,238.26	0
North Walls School and Swimming Pool	Numerous repairs throughout the school after a power failure.	1,221.87	0
St Colm's Day Centre	Fit a time clock onto the heating controls to work the storage heating, replace any faulty thermostats found faulty.	1,216.79	0
Hoy Centre	Carry out pre-opening repairs.	1,206.41	0
Warehouse Buildings	Repair emergency lighting failures.	1,161.66	0
Council Offices	Repair dripping hot water pipe ladies toilet.	1,130.25	0
Kirkwall and St Ola Town Hall and Community Centre	Survey Town Hall lift and advise best course of action to repair.	1,126.25	0
Glaitness School	Erect a wooden fence.	1,116.94	0
Pickaquoy Centre and Playing Fields	Emergency Light Failures.	1,110.14	0
Selbro Joint Equipment Store and Resource Centre (H84)	Repair gutter.	1,097.27	0
Glaitness School	Repair heat pump.	1,086.99	0
Pickaquoy Centre and Playing Fields	Investigate and repair pump.	1,060.30	0
Kalisgarth	Emergency light failure.	1,055.90	0
Ingale 001	Void Inspection and works.	1,034.15	0
Burray Primary School	Replace 2 obsolete car park lights.	1,028.22	0
Summerdale Drive 002	Void property works.	1,025.68	0
Eday Primary School	Repair burst water pipe in the school grounds.	1,007.93	0
Glaitness School	Inspect and repair the circulating pump from the heat pump.	1,007.40	0
Contingency			
Contingency	To be utilised across the programme as required.	0.00	8,500
Apportioned Costs			
Apportioned Costs	To be charged at year-end	0.00	402,800
		741,751.26	1,659,800

Strat	egic Reserve Fund Revenue Maintenance	Expenditure at 31 December 2019	Annual Budget 2019/2020
		£	£
Asset Name	Description		
Weyland Farm	Demolition. Carry over from previous year. No contractor expenditure last year, with entire project carried into the current year. Works complete May 2019, final account agreed and payment made.	18,087.00	8,700
H30 and H31	Initially thought that the properties would be demolished once properties vacated, initially planned for 2019 to 2020, but following tenant feedback, lease will be extended by 12 months. Project delayed until advised otherwise.		
		0.00	43,500
Works added in during year			
Land at Garson	Fence repairs. Client request to permit land to be leased out. Works complete.		
Was dayed Farms	·	2,681.25	0
Weyland Farm	Fence repair. Client request to permit land to be leased out.	787.48	0
Water Test Centre	Roller door replacement following years of reviewing and postponing. Works now complete.	10,849.23	0
Determine release			
Retention release H29 (NISF)	Demolition and site clearance in preparation for new use. Fully paid.		
Tiza (Mor)	Actual cost £20,000 less than originally estimated.	(22,860.33)	0
Statutory Testing			
Asbestos register / surveys	Substantially complete, and full review of entire property stock completed to identify any outstanding surveys.	0.440.40	200
Electrical Testing (PIR)	Annual inspection and test - thorough cleaning routine determined from testing / inspection.	2,416.10	900
Engage and lighting to a time.		1,901.60	6,900
Emergency lighting testing	Frequency varies according to property type, varies from 1-10 years.	0.00	1,300
Fixed appliance testing	Annual inspection and test.	103.85	300
Gas appliance testing / servicing	Annual servicing to include check on ventilation, adequate flues, heat input combustion conformance, appliance is stable and safety devices	275.00	0

Strategic Reserve Fund Revenue Maintenance		Expenditure at 31 December 2019	Annual Budget 2019/2020
		£	£
Asset Name	Description		
Hoist and Stairlift testing / servicing	6 monthly test / inspection, shared costs with NHS who have trained their own staff to provide the service. Thorough examination, full maintenance and inspection.	0.00	100
Passenger / Goods lifts testing and servicing	Annual inspection and feedback.	246.25	900
Portable appliance testing	Undertaken every 2 years.	47.00	900
Water Services management and thermostatic Mixer Valve testing / servicing	Water services - Undertaking and updating Risk Assessments, provision of training to building users, undertaking audits of water systems and reporting issues for actioning. TMV - Testing and servicing works. Both services are undertaken annually.	0.00	2,500
Duct hygiene (Air conditioning , plenum heating)□	Annual inspection and test - thorough cleaning routine determined from testing / inspection.	1,246.00	700
Non Statutory Testing			
Automatic door servicing	6 monthly test / inspection.	346.02	0
Evac chairs	Annual test and inspection.	0.00	0
Fire alarm testing	6 monthly test / inspection.	0.00	2,600
Fire Fighting Equipment Servicing / testing	6 monthly test / inspection.	956.30	2,200
Lightning systems testing	Annual test and inspection.	330.50	700
Oil Boiler Servicing	Annual service.	511.20	0
Vermin Control	Frequency and level of service dictated by site conditions, usage,	1,076.03	2,000
Cyclical Works			
External Decorations	5 year re-decoration plan. Programme has come to an end, no works identified.	0.00	900
Reactive Works	Ad-hoc repairs to replace broken, failed components. Budget figure based upon anticipated expenditure following analysis of historical data. This budget also funds works which have been identified following statutory or non statutory testing works.	10,429.34	52,200

Strategic Reserve Fund Revenue Maintenance		Expenditure at 31 December 2019	Annual Budget 2019/2020
		£	£
Asset Name	Description		
Contingency	To be utilised across the programme as required.	0.00	62,400
Apportioned Costs			
Apportioned Costs	To be charged at year-end	0.00	28,400
		29,429.82	218,100