Gillian Morrison (Interim Chief Officer). Orkney Health and Care. 01856873535 extension: 2601. OHACfeedback@orkney.gov.uk.

Agenda Item: 5.

## **Integration Joint Board**

Date of Meeting: 21 April 2021.

## Matters Arising Log from Meeting held on 10 February 2021

| Mat | ters Arising  | Target Date       | Lead Officer     | Notes  |
|-----|---|-------------------|------------------|--|
| 1.  | Direct therapeutic support for young people –<br>as there is no specialist infant mental health<br>provision to assist in assessing complex<br>parent infant relationship issues in<br>permanence and adoption work, what does<br>the Board need to commission to meet those<br>gaps. | December<br>2021. | Maureen Swannie. | Report went to EMT on 12 April. Further work to be<br>undertaken as part of paediatric service provision in<br>general. Currently liaising with NHS Shetland for<br>support.<br>Perinatal mental health programme currently in<br>progress will also support this area.                                    |
| 2.  | LAC Reviews – assumption that confidential and personal information no longer privileged.   | April 2021.       | Jim Lyon.        | All information in relation to Looked After Children is<br>treated confidentially and, where there is a need to<br>share information e.g. for Child Protection purpose, this<br>is done proportionately and in a timely manner. We are<br>seeking to convene a Care Experience Group Meeting<br>next week. |



| Mat | ters Arising  | Target Date | Lead Officer  | Notes   |
|-----|---|-------------|---------------|---|
| 3.  | Prescribing (Pharmacy) – reasons behind significant budget overspend.   | June 2021.  | Pat Robinson. | It is understood that work is being undertaken with the Director of Finance, NHS Orkney, and an update will be provided when available.   |
| 4.  | Rural Fellowship vacancy.   | June 2021.  | Pat Robinson. | Action, if any, being taken to attract candidates to Orkney to be reported in due course.   |
| 5.  | ADP Strategy – to be submitted to the Scottish<br>Government in draft form, with a request that<br>the timeframe be reduced from 10 years to 5<br>years.  | June 2021.  | Katie Spence. | This is progressing. The Strategy will be presented to the IJB for approval in June 2021.   |
| 6.  | ADP Strategy – in the interim, draft strategy to<br>be submitted to relevant governance<br>committees of NHS Orkney, as a matter of<br>urgency, to enable further consultation and<br>engagement, with revised draft resubmitted to<br>the Board in due course. | June 2021.  | Katie Spence. | The Strategy has been circulated through the relevant groups and is on the agenda for Clinical and Care Governance Committee on 27 April 2021.  |
| 7.  | ADP Operational Framework and Scheme of<br>Delegation – deferred to enable further<br>discussion at development session.  | June 2021.  | Katie Spence. | A Joint IJB / ADP Strategy Development Session is<br>scheduled for 12 May 2021 for discussion before a<br>report is presented to the IJB in June 2021.  |
| 8.  | Risk Register – to be submitted to the next<br>meeting of the Board. Suggested that it could<br>be shared virtually prior to the next meeting,<br>given the ongoing pandemic and the need to<br>know the risks.   | April 2021. | Pat Robinson. | Revised Risk Register on agenda for April Board<br>meeting, which was presented to the Strategic Planning<br>Group for scrutiny prior to being presented to the IJB.<br>(Action to be deleted following April Board meeting). |

| Mat | Matters Arising Target   |            | Lead Officer    | Notes   |
|-----|--|------------|-----------------|---|
| 9.  | Care Inspectorate Inquiry into decision making<br>and partnership working in delivering care at<br>home and housing support services during the<br>COVID-19 pandemic – paper addressing the<br>recommendations on an ongoing basis to be<br>submitted to Clinical and Care Governance<br>Committee to provide further assurance. | June 2021. | Lynda Bradford. | A report will be presented to the June 2021 Clinical and Care Governance Committee. |

## Outstanding Matters Arising from Previous Board Meetings

|     | Matter.  | Meeting.    | Target Date.      | Lead Officer      | Notes.   |
|-----|--|-------------|-------------------|-------------------|--|
| 10. | Set up SLWGs to take forward MSG proposals.  | April 2020. | December<br>2021. | Gillian Morrison. | Joint Discussion Forum on 9 December 2020<br>agreed that MSG proposals would be taken<br>forward after the Integration Scheme was<br>updated.  |
| 11. | Clinical and Care Governance<br>Committee  | May 2020.   | May 2021.         | Gillian Morrison. | Terms of reference for the Clinical and Care<br>Governance Committee have been redrafted<br>following a meeting of the members of the<br>Clinical and Care Governance Committee and<br>further discussion with key colleagues. These are<br>on the agenda for consideration at the April 2021<br>meeting of the Clinical and Care Governance<br>Committee. |
| 12. | <ul><li>Strategic Commissioning.</li><li>Summary report provided evidence of commitment,</li></ul> | June 2020.  | June 2021.        | Gillian Morrison. | The route map for the Strategic Commissioning<br>Plan for the period 2022 – 2025 will start with:<br>(1) preparing a Joint Strategic Needs   |

|     | Matter.   | Meeting.           | Target Date. | Lead Officer      | Notes.   |
|-----|---|--------------------|--------------|-------------------|--|
|     | <ul> <li>innovation and collaboration to<br/>allow services to continue – how<br/>will potential to do things<br/>differently be captured?</li> <li>Direction of Strategic<br/>Commissioning Programme<br/>Board.</li> <li>Progress with Strategic<br/>Commissioning Implementation<br/>Plan – recent events and<br/>emerging collaborative plans<br/>could impact on early draft.</li> </ul> |                    |              |                   | <ul> <li>Assessment and Gap Analysis for August 2021, which will be presented to the IJB thereafter. This is underway.</li> <li>(2) Communication and engagement with key stakeholders through the Strategic Planning Group and other stakeholder groups to identify priority areas.</li> <li>(3) With confirmation from the Board, the Strategic Planning Group will work on the detail of the implementation planning to develop a further draft.</li> <li>(4) Further communication and engagement.</li> <li>(5) Final approval during summer 2022. The Strategic Commissioning Implementation Plan 2021-22 will provide the commissioning intentions until that date, once it is approved in June 2021.</li> </ul> |
| 13. | Set Aside – during 2019/20 financial<br>year, work through six steps set out<br>in statutory guidance to ascertain<br>accurate budget figure.   | September<br>2020. | June 2021.   | Pat Robinson.     | There has been a request for a development<br>session to get a further understanding on the set<br>aside budget which will be organised in the near<br>future.   |
| 14. | Integration Scheme – statutory<br>review to be commenced by March<br>2021 with a view to being reported to<br>the IJB in June 2021.   | September<br>2020. | June 2021.   | Gillian Morrison. | The final proposed track changes to the<br>Integration Scheme have been received which<br>will be informally submitted to Scottish<br>Government for comment prior to consideration<br>by Council SMT and NHSO EMT, and final<br>approval through the Health Board and Council.<br>We will bring this for information to the IJB   |

|     | Matter.   | Meeting.          | Target Date.         | Lead Officer      | Notes.  |
|-----|---|-------------------|----------------------|-------------------|---|
|     |   |                   |                      |                   | Development Session in May 2021 and for noting at the June 2021 IJB meeting.  |
| 15. | Mental Health Strategy – steering<br>group to be convened with remit to<br>develop action plan to ensure vision<br>progressed.  | October 2020.     | 28 February<br>2021. | Lynda Bradford.   | This group has now been convened and work is progressing.<br>(Action to be deleted following April Board meeting).  |
| 16. | Matters escalated from other<br>Committees – look into how this<br>could be progressed.   | October 2020.     | April 2021.          | Gillian Morrison. | This is addressed through the proposed<br>amended terms of reference for the Joint Clinical<br>and Care Governance Committee.<br>(Action to be deleted following April Board<br>meeting). |
| 17. | Proposed New Kirkwall Care Facility<br>– OHAC SMT to continue working<br>with clinical, professional and third<br>sector colleagues in respect of minor<br>modifications to current architectural<br>plan.      | December<br>2020. | 31 March<br>2021.    | Lynda Bradford.   | Report on progress with project on April Board<br>meeting.<br>(Action to be deleted following April Board<br>meeting).  |
| 18. | Proposed New Kirkwall Care Facility<br>– ensure service development<br>continues in line with recent<br>discussions to ensure Home First is<br>default model of care and progress<br>reported on regular basis. | December<br>2020. | June 2021.           | Lynda Bradford.   | Noted at February 2021 Board meeting that a report on Home First concept would be submitted to June Board meeting.  |
| 19. | Budget Savings Proposals – work<br>underway to identify savings to<br>baseline budgets from NHSO, for   | December<br>2020. | April 2021.          | Pat Robinson.     | Some recurring savings have been identified and<br>approved by the IJB which are incorporated<br>within the Annual Budget paper being presented   |

| Matter.  | Meeting. | Target Date. | Lead Officer | Notes.                      |
|--|----------|--------------|--------------|-----------------------------|
| 2021/22, the outcome to be presented separately. |          |              |              | to the April Board meeting. |

## **Regular Reports required**

| Rep | ort.  | Frequency.   | Notes.  |
|-----|---|--|---|
| 1.  | Update on Children's Services Inspection<br>Improvement Plan. | Each cycle.  | On agenda for April 2021 Board meeting.   |
| 2.  | Proposed New Kirkwall Care Facility.                          | Quarterly.   | On agenda for April 2021 Board meeting.   |
| 3.  | Annual Performance Report.                                    | To be published within 3<br>months of end of year to<br>which performance relates. | Next due June 2021.   |
| 4.  | Annual report on Directions to IJB.                           | Yearly, September.   | Next due September 2021.  |
| 5.  | Chief Social Work Officer's Annual Report.                    | Annually, September.   | Next due September 2021.  |
| 6.  | Climate Change Duties.  | Annually, by 30 November.  | Next due November 2021.<br>Letter sent to Scottish Government outlining concerns<br>regarding statutory reporting duties by integration<br>authorities, as requested at October 2020 Board meeting. |
| 7.  | Records Management Plan.                                      | Annually.  | Next due 1 December 2021.   |
| 8.  | Winter Plan.  | Annually.  | Next due December 2021.   |
| 9.  | Freedom of Information Policy and Publication Scheme.         | Every 2 years.   | Approved October 2020. Next review 2022.  |

| Rep | Report. Frequency.                    |                  | Notes.  |
|-----|---------------------------------------|------------------|---|
| 10. | Market Facilitation Statement.        | Every 3 years.   | Approved October 2020. Next review 2022.                      |
| 11. | Workforce Plan.                       | Every 2/3 years. | Approved December 2020. Next review December 2022.            |
| 12. | Risk Management Strategy.             | Every 2 years.   | Approved February 2021. Next review February 2023.            |
| 13. | Appointment of Standards Officer.     | Every 3 years.   | Current appointments due to be reviewed in September 2023.    |
| 14. | Stakeholder Representatives' Expenses | Every 3 years.   | Approved December 2020. Next review October 2023.             |
| 15. | Mental Health Strategy                | Every 5 years.   | Approved October 2020. Next review 2025.                      |
| 16. | Internal Audit.                       | Every 5 years.   | Approved March 2021. Next appointment required by March 2026. |